#### Blue Oak Charter School 450 W. East Avenue, Chico, CA 95926 FINANCE COMMITTEE REGULAR MEETING

#### Zoom Meeting

https://bcoe.zoom.us/j/98833438162

#### Meeting ID: 988 3343 8162

#### Tuesday, June 9, 2020 - 4:15 pm

Vision: To be a model for successful education of the whole child. Mission: To nurture and deepen each child's academic and creative capacities using methods inspired by Waldorf education in a public school setting. LCAP Goal Summary: Build the parent community, support success for all students, and prepare students for high school

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#### AGENDA

#### **OPEN SESSION - 4:15 PM**

#### 1. **OPENING** 15 Minutes

- 1.1. Call Meeting to Order
- 1.2. Roll Call of Committee Members and Establish Quorum

#### 1.3. Invocation - School Verse Read

"This is our school, May peace dwell here, May the rooms be full of contentment. May love abide here, Love of one another, Love of our school, Love of life itself. Let us remember that as many hands build a house, So many hearts make a school."

#### 1.4. Audience to Address the Committee

This is the opportunity for members of the community to address the committee concerning items not on the agenda. Persons addressing the Committee will be allowed a maximum of three (3) minutes for their presentation. Persons may not yield their time to another speaker (Gov. Code § 54954.3)

- 1.5. Agenda Modifications
- 1.6. Approve Minutes from May 12, 2020, May 26, 2020, and June 2, 2020.

#### 2. FINANCIAL REPORTS - 15 minutes

- 2.1. Charter Impact Monthly Report
  - 2.1.1. Attendance and Enrollment
  - 2.1.2. Cash Flow
  - 2.1.3. Balance Sheet Detail
  - 2.1.4. Warrants/Aged Payable
  - 2.1.5. Point of Sale Transactions/Check Register
  - 2.1.6. Actual to Budget Summary (part of the Financial Forecast in the Charter Impact Report)

#### 3. **BUSINESS - 25 minutes**

3.1. LCAP COVID 19 Written Report

#### **S** Domenighini

- 3.2. PPP Resolution
- 3.3. 2020/2021 Budget
- 3.4. Contracts
  - 3.4.1. Charter Impact Contract Renewal
  - 3.4.2. BCOE Contract Renewal
- 4. NEXT MEETING July 7, 2020
- 5. ADJOURNMENT

#### Blue Oak Charter School 450 W. East Avenue, Chico, CA 95926 FINANCE COMMITTEE REGULAR MEETING Zoom Meeting

https://bcoe.zoom.us/i/92833569120?pwd=bUVuTzF4QkVqd3h1V2lrQnhqeW03dz09

#### Meeting ID: 928 3356 9120 Password: 883454

#### Minutes

#### Tuesday, May 12, 2020 - 4:15 pm

Vision: To be a model for successful education of the whole child. Mission: To nurture and deepen each child's academic and creative capacities using methods inspired by Waldorf education in a public school setting. LCAP Goal Summary: Build the parent community, support success for all students, and prepare students for high school

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#### **OPEN SESSION - 4:15 PM**

#### 1. OPENING 15 Minutes

- 1.1. Call Meeting to Order
- Chelsea Parker called the meeting to order at 4:16 PM.
   1.2. Roll Call of Committee Members and Establish Quorum
- Present: Chelsea Parker, Susan Domenighini, Chairun Combs, Kate McDonald, Maggie Buckley, Franki Boisseree

#### 1.3. Invocation - School Verse Read

"This is our school, May peace dwell here, May the rooms be full of contentment. May love abide here, Love of one another, Love of our school, Love of life itself. Let us remember that as many hands build a house, So many hearts make a school."

#### Chelsea Parker read the school verse.

#### **1.4.** Audience to Address the Committee

This is the opportunity for members of the community to address the committee concerning items not on the agenda. Persons addressing the Committee will be allowed a maximum of three (3) minutes for their presentation. Persons may not yield their time to another speaker (Gov. Code § 54954.3)

 $\succ$  No Audience to address the committee.

#### 1.5. Agenda Modifications

 $\succ$  No modifications.

#### 1.6. Approve Minutes from April 14, 2020 and April 28, 2020

- Franki Boisseree made a motion to approve the minutes from April 14, 2020 and April 28, 2020. Maggie Buckley seconds.
- $\succ$  No further discussion.
- ≻ Vote.

Name	Yes	No	Abstain	Absent
Chelsea Parker	Х			
Kate McDonald	Х			
Chairun Combs	Х			
Maggie Buckley	Х			
Susan Domenighini	Х			
Frankie Boisseree	Х			

 $\succ$  Vote passes.

#### 2. FINANCIAL REPORTS - 15 minutes

#### 2.1. Charter Impact Monthly Report

- 2.1.1. Attendance and Enrollment
- 2.1.2. Cash Flow
- 2.1.3. Balance Sheet Detail
- 2.1.4. Warrants/Aged Payable
- 2.1.5. Point of Sale Transactions/Check Register
- 2.1.6. Actual to Budget Summary (part of the Financial Forecast in the Charter Impact Report)
- Jim Weber from Charter Impact presented the April financial reports. The Paycheck Protection loan was received in April, which significantly impacts cash. This loan is potentially forgivable, otherwise it is a 2 year loan. There is potent funding from the CARES act, this would help recover any shortfalls in funding. Compliance deadlines were reviewed. A COVID 19 report is being requested by the state.
- The committee discussed whether or not the school will need to borrow again and at which point that might happen. The risk of any immediate borrowing is low.
- Chairun Combs made a motion to approve and recommend the financial reports to the Blue Oak Charter Council (BOCC) for approval. Kate McDonald seconds.
- > No further discussion.

Name	Yes	No	Abstain	Absent
Chelsea Parker	Х			
Kate McDonald	X			
Chairun Combs	Х			
Maggie Buckley	Х			
Susan Domenighini	Х			
Frankie Boisseree	Х			

 $\succ$  Vote passes.

Jim Weber, Charter Impact

#### 3. BUSINESS - 25 minutes

#### 3.1. Strategic Plan

#### 3.1.1. Healthy Solutions Benefits

- Susan Domenighini presented spreadsheets made available from Healthy Solutions regarding school employee benefits. The school is looking at switching to a flat employer cost in contrast to the current flat employee cost. The impact of any change to individual employees is of high concern. As well there is a concern that employees who waived coverage before would take the \$500 flat coverage, which would increase the cost to the school. In response to this the school is looking at the option of paying a percentage, up to \$500 per employee. This way the school is not paying 100% of any employees benefits. The potentially impacted employees are highlighted in pink on the spreadsheet.
- The committee discussed whether the certificated pay scale increase would cover the increase in health benefits for all employees or not. At this time not all teachers have submitted the requested credential information so we do not yet know the full impact or salary increase that could incur. No decisions were made regarding health care benefits at this time more information is needed and impact on the overall budget needs to be accessed.

#### 3.1.2. Certificated Pay Scale

- Susan Domenighini explained that the certificated pay scale has been included for reference as the committee reviews the health benefits package. Without the proposed budget for 2020/2021 and the ability to review the full impacts of both a certificated pay scale increase and a proposed changes in the health care package no decision can yet be made. This is the same certificated pay scale information that was provided at the last meeting.
- Blue Oak teacher Susan Whittlesey spoke to the committee regarding CalSTRS and retirement options that she has explored. She expressed concerns regarding teacher pay and the schools ability to attract and retain Waldorf educated teachers with a competitive salary and benefits package.
- > The committee mirrored these concerns and while it holds the priority to increase the certificated pay scale it is also charged with viewing the school as a whole and looking at impacts and finances to the whole school.

#### 3.1.3. Single Track Budget

A single track budget was intended to be reviewed alongside a proposed budget for informational purposes and comparison. A proposed budget is not yet available so there is no single track budget yet available at this time either.

#### LCAP

Susan Domenighini explained that the LCAP due date has been extended to December 2020. The state is requesting that the school complete and submit a special COVID-19 report that is due in June. The format for this report is expected to be available at the next meeting.
 3.3. COVID-19

#### 3.3.1. **PPP Loan Agreement**

Susan Domenighini explained that the rules and regulations of the PPP loan are evolving. There may be additional rules that are implemented. As a result more information is being sought from the lending bank and from legal for clarity and to ensure that accurate and up to date information is presented to the BOCC at the May meeting.

#### 3.4. Budget

#### 3.4.1. FCMAT Fiscal Alert

Susan Domenighini shared the FCMAT Fiscal Alert for informational purposes. FCMAT is providing the best information at present regarding potential cuts and delays in funding due to

the COVID 19 impact on the state budget.

➤ The suggestion of a third interim report as outlined by FCMAT was discussed. Blue Oak has regular finance committee meetings and actively monitors all portions of the budget, thus a third interim report is not necessary for Blue Oak.

#### 3.4.2. 20-21 Budget Proposals

- Susan Domenighini explained that the budget proposals are yet available. More information is being sought as the Governor has suggested a budget reduction of anywhere between 2% to 20%.
- The need to hold off on decisions regarding the certificated pay scale and the health benefits package was discussed. It will be important to have a proposed budget in order to see the fiscal impact of any decisions and to as well identify areas that can be reduced to counter a potential decrease in funding and to counter a proposed certificated pay scale increase.
- Concerns regarding time were expressed and the need for teachers to sign contracts for the next school year. With no approved budget and no approved certificated pay scale concern and worry of a potential delay were expressed. While time will be tight our budget is due to Chico Unified School district in June and the finance committee will need to be prepared and educated to make needed suggestions at the next meeting. It is important to take the needed time to gather information and research to make the best possible decision for the school overall.
- $\succ$  The finance committee hopes to review a proposed budget at the next meeting.

#### 4. NEXT MEETING - May 26, 2020

#### 5. ADJOURNMENT

Chelsea Parker adjourned the meeting at 5:171

Approved by :

Minutes taken by: Tess Slaton

Date:

#### Blue Oak Charter School 450 W. East Avenue, Chico, CA 95926 FINANCE COMMITTEE SPECIAL MEETING Zoom Meeting

#### Join Zoom Meeting

#### https://bcoe.zoom.us/j/98750510533

Meeting ID: 987 5051 0533

#### MINUTES Tuesday, May 26, 2020 - 4:15 pm

Vision: To be a model for successful education of the whole child. Mission: To nurture and deepen each child's academic and creative capacities using methods inspired by Waldorf education in a public school setting. LCAP Goal Summary: Build the parent community, support success for all students, and prepare students for high school

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#### GENDA

#### **OPEN SESSION - 4:15 PM**

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- 1. OPENING 15 Minutes
  - 1.1. Call Meeting to Orde
  - Chelsea Parker called the meeting to order at 4:17 PM
    - 1.2. Roll Call of Committee Members and Establish Quorum
  - Present: Chelsea Parker, Susan Domenighini, Kate McDonald, Chairun Combs, Frankie Boisseree
    - bsent: Maggie Buckley

#### **Invocation - School Verse Read**

"This is our school, May peace dwell here, May the rooms be full of contentment. May love abide here, Love of one another, Love of our school, Love of life itself. Let us remember that as many hands build a house, So many hearts make a school."

 $\succ$  Chelsea Parker read the verse.

#### 1.4. Audience to Address the Committee

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Kate McDonald asked for information or follow up on the 10 month contract and summer holdback hours.

#### 1.5. Agenda Modifications

Chelsea Parker requested that item 2.2. Budget be moved to before 2.1. Strategic Plan, so as to have the budget discussion prior to the strategic plan discussion.

#### 2. BUSINESS - 25 minutes

2.1. Strategic Plan

#### 2.1.1. Healthy Solutions Benefits

#### 2.1.2. Certificated Pay Scale

- ➤ The Healthy Solutions benefit package in conjunction with the proposed Certificated pay scale was discussed at length. Concern was expressed regarding a possible negative impact on some employees if the health benefits package is adopted. If both the health benefits package and the proposed Certificated pay scale were adopted together, then fewer employees would be negatively impacted. The committee decided not to make any decisions at this time as they would like to review a proposed budget before making a decision regarding health benefits and the Certificated pay scale.
- Susan Domenighini explained the Certificated 10-month contract plan along with the option for summer holdbacks from regular pay.

#### 2.1.3. Single Track Budget

Moving to a single-track school, having one class per grade versus two classes per grade was discussed. Chelsea Parker requested that a single track budget be provided for the next meeting.

#### 2.2. Budget

#### 2.2.1. 20-21 Budget Proposals

- ➤ Maggie Buckley joined the meeting at 4:23 PM.
- California schools are waiting for the governor to revise the state budget before 2020/2021 budgets are proposed at the school level. We will know more in mid-June. Currently anywhere from a 2% to a 20% decline in funding is being proposed. The current budget is showing a year-end deficit of over \$500,000. There are a lot of unknowns at this time though. Many values listed are placeholders and not actual amounts yet. The committee reviewed the budget and discussed several categories. Increases in liability insurance were discussed. Ideas and recommendations on how to reduce our expenditures were discussed so we have a balanced budget to present to CUSD.
- Jim Weber of Charter Impact discussed Federal aid and explained why schools in Chico would most likely not qualify for federal aid.
- Chelsea Parker requested to have a special meeting the following week on Tuesday, June 2 to continue the discussion.

#### 3. NEXT MEETING - June 9, 2020

Special Meeting on June 2, 2020, next Regular Meeting on June 9, 2020

#### 4. ADJOURNMENT

> Chelsea Parker adjourned the meeting at 5:20 PM.

Minutes taken by: Tess Slaton

Approved by : \_\_\_\_\_ Date: \_\_\_\_\_

#### Blue Oak Charter School 450 W. East Avenue, Chico, CA 95926 FINANCE COMMITTEE SPECIAL MEETING

#### Join Zoom Meeting

#### https://bcoe.zoom.us/j/94113286946

Meeting ID: 941 1328 6946

#### MINUTES Tuesday, June 2, 2020 - 4:15 pm

Vision: To be a model for successful education of the whole child. Mission: To nurture and deepen each child's academic and creative capacities using methods inspired by Waldorf education in a public school setting. LCAP Goal Summary: Build the parent community, support success for all students, and prepare students for high school

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#### AGENDA

#### **OPEN SESSION - 4:15 PM**

#### 1. **OPENING** 15 Minutes

- 1.1. Call Meeting to Order
- $\succ$  Chelsea Parker called the meeting to order at 4:18 PM

#### 1.2. Roll Call of Committee Members and Establish Quorum

Present: Chelsea Parker, Susan Domenighini, Chairun Combs, Kate McDonald, Maggie Buckley, Franki Boisseree

#### 1.3. Invocation - School Verse Read

"This is our school, May peace dwell here, May the rooms be full of contentment. May love abide here, Love of one another, Love of our school, Love of life itself. Let us remember that as many hands build a house, So many hearts make a school."

➤ Chelsea Parker read the verse.

#### 1.4. Audience to Address the Committee

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 $\succ$  No audience to address the committee.

#### 1.5. Agenda Modifications

➤ No agenda modification.

#### 2. BUSINESS - 25 minutes

2.1. Strategic Plan

Susan Domenighini explained that this is an ongoing special meeting item.

#### 2.1.1. Healthy Solutions Benefits

#### 2.1.2. Certificated Pay Scale

Susan Domenighini spoke to both Healthy Solutions Benefits and Certificated Pay-Scale together as the increase in Health Benefit costs to employees is hoped to be offset by the increase in the Certificated pay scale. The terms of the Healthy Solutions benefit package were discussed. Most employees stay the same or have over-all expenses decreased. The impact on the budget if both the Healthy Solutions benefit package and the proposed Certificated Pay-Scale were adopted would be an increase of \$68,000 to the budget. It was decided to hold off on a vote regarding this matter until the 2.2.1 20-21 Budget Proposal was discussed to see how the budget would be impacted overall by this decision.

#### 2.1.3. Single Track Budget

A revenue model of a single track budget was shared. The income perspective and what cuts would need to be made in order to meet this budget were not reflected in the spreadsheet. The Finance Committee would have to make cuts to meet this model.

#### 2.2. Budget

#### 2.2.1. 20-21 Budget Proposals

- The governor's budget is still pending, thus the amount of cuts that will impact schools is undetermined at this time. The governor's budget is due on June 15. Blue Oak Charter School's budget is due to Chico Unified School District (CUSD) by June 30. The June Charter Council Meeting is June 16, so if a budget is not agreed upon at that meeting then a special meeting will need to be called.
- ➤ The largest expenditures were discussed as being school salaries and facility costs. The school is able to recover some of its facility costs through SB740, but this could be potentially decreased with statewide budget cuts. The option of seeking a campus space from CUSD through Prop 39 was discussed. Although it was recognized that applications for the 20/21 school year were due in October of 2019. It was also clarified that Prop 39 does not guarantee us our own space. The space offered could be portable on another school campus. This option would come with unique challenges. The decline in ADA (average daily attendance) was discussed and how it impacts the school budget. The option to recommend reducing staffing costs with the contingency that if more funds become available that they are used first for staffing was discussed. Fundraising was also discussed.
- With public school models showing more responsibility and tasks being placed on classroom teachers and less additional staff because of cuts it was recommended to consider moving forward with the proposed health benefit and salary package. Susan Domenighini strongly stated that both the benefits package and the salary schedule would need to be recommended together and not just one or the other. Doing both will bring the school more in-line with industry standards.
- ➤ When the Certificated salary schedule would be implemented was discussed and if it would be implemented over a period of time such as two years. It was shared that the intent was for both the benefits package and the salary schedule to be implemented for the 20/21 school year.
- Franki Boisseree made a motion to recommend that the board approves the Healthy Solutions Benefit plan and the new Certificated salary schedule for the 20/21 school year. Chairun Combs seconds.
- Concerns were expressed regarding the amount of a deficit the school is looking at in the proposed budget for the 2020/2021 school year and the consequences of recommending these changes as they would increase the budget by \$68,000.

$\succ$	Vote.
~	, 010.

Name	Yes	No	Abstain	Absent
Chelsea Parker	Х			
Kate McDonald	Х			
Chairun Combs	Х			
Maggie Buckley	Х			
Susan Domenighini	Х			
Frankie Boisseree	Х			

- $\succ$  Vote passes.
- Chelsea Parker asked that the steps be taken to reach out to CUSD regarding campus options for the 20/21 school year and available space they may have for us.
- Chelsea Parker requested that the committee continue to review the budget for ideas and recommendations to be discussed at the next meeting.

#### 3. NEXT MEETING - June 9, 2020

#### 4. ADJOURNMENT

➤ Chelsea Parker adjourned the meeting at 5:42 PM

Minutes taken by: Tess Slaton

Approved by :

Date:



### Monthly Financial Presentation – May 2020

# May Highlights

#### Highlights

- Forecast loss improved (\$11K) following receipt of federal fire response funding.
- Revenue forecast below budget (\$16K).
- Expenses forecast above budget (\$51K), compensation forecast increased from prior month.

#### **Compliance and Reporting**

- 2020/21 Budget and COVID-19 Operations Written Report will be presented before June 30<sup>th.</sup>
- LCAP extended to Dec 15th.
- SB740 application completed early June.

#### **Enrollment and Revenues**

P-2 ADA, 293.37, below budget.

#### Cash

- Paycheck Protection Program loan received, \$529,920.
- Cash, excluding loan, is forecast to end year **\$16K**.
- Economic uncertainty threatens budget cuts and payment deferrals during 2020/21 and beyond.

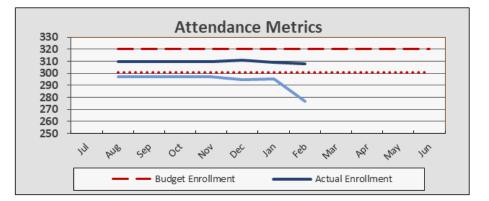




### **Enrollment and Per Pupil Data**

**Attendance Metrics** 

Enrollment & Per Pupil Data											
<u>Actual</u> <u>Forecast</u> <u>Budget</u>											
Average Enrollment	310	310	320								
ADA	293	293	301								
Attendance Rate	94.6%	94.6%	94.0%								
Unduplicated %		57. <i>9%</i>	57.9%								
Revenue per ADA		\$12,092	\$11,838								
Expenses per ADA		\$12,131	\$11,831								



P-2 ADA is 293.37, (3.5) below P-1 and (7) below 1<sup>st</sup> interim budget.



# Revenue



- May Updates
  - Revenues update LCFF decreased with ADA, increased FEMA, federal response and LPSBG.
  - CARES Act federal funding potential \$64K funding not included in forecast, awarded for 2020/21.

	A	nn	ual/Full Yea	r	
	Forecast	Budget		F	av/(Unf)
Revenue					
State Aid-Rev Limit	\$ 2,626,600	\$	2,724,729	\$	(98,129)
Federal Revenue	176,392		136,121		40,271
Other State Revenue	523,176		429,809		93,367
Other Local Revenue	 221,285		272,430		(51,145)
Total Revenue	\$ 3,547,453	<u>\$</u>	3,563,089	\$	(15,636)



# Expenses

- May Updates
  - Expenses update Compensation maintained at budget, potential reductions for site-based expenses.
  - Response to Closure
    - Compensation is forecast to continue at budget, with adjustments for pre-closure changes.
    - Site-based expenses are reduced for Mar-June, including field trips, fundraising and PD.

		A	nn	ual/Full Yea	r	
		Forecast		Budget	-	Fav/(Unf)
Expenses						
Certificated Salaries	\$	1,393,999	\$	1,357,638	\$	(36,361)
Classified Salaries		461,208		548,986		87,778
Benefits		615,196		552,638		(62 <i>,</i> 558)
Books and Supplies		95,132		73,339		(21,793)
Subagreement Services		35,584		-		(35 <i>,</i> 584)
Operations		129,139		134,347		5,208
Facilities		604,723		612,595		7,872
Professional Services		203,796		217,907		14,111
Depreciation		11,846		2,133		(9,713)
Interest		8,106		8,000		(106)
Total Expenses	<u>\$</u>	3,558,730	<u>\$</u>	3,507,583	\$	(51,147)



# Surplus / (Deficit) & Fund Balance

- Current forecast loss (\$11K), below budget.
- Fund balance forecast **\$517K**, 15%, 53 days expenses.
- Forecast funding deferrals reduce fund balance available as cash reserves at June 30<sup>th</sup>.

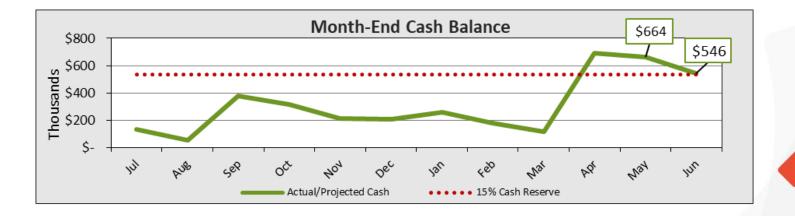
	Annual/Full Year											
	F	orecast		Budget	Fav/(Unf)							
Total Surplus(Deficit)	\$	(11,277)	\$	55,506	\$	(66,782						
Beginning Fund Balance		<u>528,055</u>		<u>528,055</u>								
Ending Fund Balance	<u>\$</u>	516,780	<u>\$</u>	583,561								
As a % of Annual Expenses		14.5%		16.6%								



# Cash Balance



- Cash is forecast to end the year at \$546K, 5% of expenses.
- Paycheck Protection Program loan received, \$529,920, to ensure school meets payroll and rent.
- PPP loan is potentially forgivable, anticipated extended to twenty-four-week period.
- Economic uncertainty causes concern for deferral of cash payments and budget cuts beginning in late June and continuing through 2020/21.
- Management and Charter Impact are monitoring activities to ensure adequate cash availability.





# Compliance Deadlines (next 60 days)



		ТТ		1		T
Area	Due Date	Description	Completed By	Board Must Approve	Signature Required	Additional Information
		Executive School Leadership Review Evaluation – The board of directors is responsible for hiring and establishing the compensation (salary and benefits) of the executive director by identifying compensation that is "reasonable and not excessive". The board conducting the review should document who was involved and the process used to conduct the review, as well as the disposition of the full board's decision to				This is an IRS requirement for Executive Director positions.
	ļ	approve the executive director's compensation (minutes of a meeting are fine for this). The documentation should demonstrate that the board			ļ	If needed, Charter Impact can provide data on
	ļ	took the comparable data into consideration when it approved the compensation.		1	ļ	comparable salaries for your organization's Board of
FINANCE	Jun-01		BOCS	Yes	No	Directors.
		SB 740 Charter School Facility Grant Program applications (Continuing Schools) - The 2020-21 Online Application will be made available April				
		30, 2020 and will close June 4, 2020 at 5:00 P.M. Late applications will NOT be accepted. The SB740 Program is intended to provide grants to charter schools to assist with facilities' rent and lease costs associated with the school.				
		Each year applicants must submit a new Application and the Authority will determine eligibility on an annual basis. Charter schools must also				http://www.treasurer.ca.gov/csfa/csfgp/index.asp
EINIANICE	lun Ct	meet the FRPM Eligibility requirements each year.	Charter	N	Ve	
FINANCE	Jun-04	Certification of the 2019-20 Second Principal Apportionment - The Principal Apportionment includes funding for the Local Control Funding	Charter Impact	No	Yes	
		Formula, which is the primary source of an LEA's general purpose funding; Special Education (AB 602); and funding for several other programs.				
		The Second Principal Apportionment (P-2), certified by June 25, is based on the second period data that LEAs report to CDE in April and May. P-2				https://www.cde.ca.gov/fg/aa/pa/
		supersedes the P-1 Apportionment calculations and is the final state aid payment for the fiscal year ending in June.				
FINANCE	Jun-25		Charter Impact	No	No	
	l	Local Control and Accountability Plan and COVID-19 Operations Written Report			I.	
	ļ	2020–21 LCAP Changes in Response to COVID-19 - Executive Order N-56-20 extended the deadline for adoption of the 2020–21 LCAP from July 1, 2020, to December 15, 2020.				
	ļ	Executive Order N-56-20 requires that all LEAs complete a written report to explain the changes to program offerings that the LEA has made in		1	Į.	
	ļ	response to school closures to address the COVID-19 emergency, the major impacts of such closures on students and families, and a		1	ļ	https://www.cde.ca.gov/re/lc/documents/covid19rprtgu
	ļ	description of how the LEA is meeting the needs of its unduplicated students.		1	ļ	idance.pdf?utm_campaign=Capitol%20Update&utm_me
	ļ	The California Department of Education (CDE) is currently developing a COVID-19 Written Report form that may be used for this purpose.		1	ļ	dium=email& hsmi=87612015& hsenc=p2ANqtz
	l	The COVID-19 Operations Written Report must be adopted with the LEA's budget which is due on or before July 1, 2020.			I.	PTv9 bvgRugH7q9SkP1F1lclaGNFKq0l2i48Vwgrxw76roAv
FINANCE	Jun-30	The set of a spectrum in the port must be adopted with the LEN's budget which is due of or before July 1, 2020.	BOCS	Yes	No	1 G0KS6oq9dyRzxS2GoJh&utm content=87612015&utm source=hs email
INANCE	301-50	Submit Preliminary Budget Plan to Authorizer - Charter Schools are required to submit their annual budgets to their authorizer by the	BUCS	ies	NU	Source-ris erridii
		authorizer-imposed deadline. Authorizers then use the budget to determine if the Charter School has reasonable financial health to sustain				
		operations.				
		The budget must be presented at the same public meeting as the COVID-19 Operations Report, following the budget hearing.				
FINANCE	Jun-30	COVID-19 Operations Report and budget adoption must be at least 1 day after the public hearing.	Charter Impact	Yes	No	https://www.cde.ca.gov/fg/sf/fr/calendar19district.asp
l i	ļ	Approve school calendar and instructional minutes - 180/175 days charter schools and are allowed to shorten instructional year by 5 days		1	ļ	https://www.ode.co.co./fe/ce/www.ff/fe/ce/
OPERATIONS	Jun-30	without fiscal penalty. Kindergarten ~ 600 hours; Grades 1-3 ~ 840 hours; Grades 4-8 ~ 900 hours; Grades 9-12 ~ 1080 hours	BOCS	Yes	No	https://www.cde.ca.gov/fg/aa/pa/lcffitfaq.asp_
SI ENATIONS	501-50	Review your Parental Involvement Policy - Every local educational agency (LEA) in California must have a parental involvement policy: Federal	DUCS	105	110	
		requirement (LEAs accepting Title I funds). State requirement (California Education Code [EC] for non-Title I schools. Parents must be involved				https://www.cdo.co.co.u/co/ou/t1/compto-mili-in-1
		in how the funds reserved for parental involvement will be allocated for parental involvement activities. Keep minutes and sign-in sheets				https://www.cde.ca.gov/sp/sw/t1/parentfamilyinvolve.a Sp
0.01/5-11		documenting these discussions. The California Department of Education (CDE) reviews the Consolidated Application and Reporting System				45
GOVERNANCE	Jun-30	(CARS) to see if the required reservation has been made.	BOCS	Yes	No	
	l	Review your Homeless Education Policy - A Homeless Education Policy is used to ensure that your school is compliant with key provisions of the Education for Homeless Children and Youths Act. It is also used to collect the contact information for your required designated homeless		1	Į.	https://www.cde.ca.gov/sp/hs/cy/strategies.asp
GOVERNANCE	Jun-30	liaisons at your school. All schools are required to establish a board approved Homeless Education Policy.	BOCS	No	No	<u></u>
	· · · · · ·	· · · · · · · · · · · · · · · · · · ·		<del>، ``</del>	·	



# Compliance Deadlines (next 60 days)



Area	Due Date	Description	Completed By	Board Must Approve	Signature Required	Additional Information
		Final Federal Expenditure and ERMHS Report (Special Education) - Financial reporting for year-end actuals are due for El Dorado Charter SELPA members.				
FINANCE	Jul-13		Charter Impact	No	No	https://charterselpa.org/fiscal/
DATA TEAM	Jul-15	Annual Attendance Report - Annual Attendance data is reported for the entire school year.	BOCS	No	Yes	https://www.cde.ca.gov/fg/aa/pa/
FINANCE		Extended Due Date - Form 990 - The IRS Form 990 is the annual information return filed by most non-profit charter schools. The form should be reviewed and accepted by the Board prior to filing. During 2020 - due date has been automatically extended to July 15, 2020.	BOCS/CLA	Yes	No	http://www.publiccounsel.org/useful_materials?id=0025
FINANCE		Federal Cash Management - Period 1 - The Title I, Part A; Title I, Part D, Subpart 2; Title II, Part A; Title II, LEP; Title III Immigrant; and Title IV programs under the Elementary and Secondary Education Act of 1965 (ESEA), as amended by the ESSA, will utilize the Federal Cash Management program. Charter schools that are awarded a grant under any of these programs must submit the CMDC report for a particular quarter in order to receive an apportionment for that quarter; CDE will apportion funds to LEAs whose cash balance is below a certain threshold.	Charter Impact	No	No	https://www.cde.ca.gov/fg/aa/cm/
GOVERNANCE		Annual review of organization's Fiscal Policies - Board approved fiscal policies define the organization's financial operations and internal controls to ensure compliance with industry and government regulations. An annual review is recommended to ensure compliance with current procedures and annually updated regulations. If updates are necessary, revised policies may be documented and presented for Board approval.		No	No	
DATA TEAM		CALPADS EOY 1, 2, 3, and 4 - Course Completion, Program Eligibility/Participation, Homeless Students, Student discipline, Cumulative Enrollment, Student Absence Summary and SpED	BOCS	No	Yes	https://www.cde.ca.gov/ds/sp/cl/



# Appendices

### As of May 31, 2020

- Cash Flow Monthly and Annual Forecast
- Statement of Financial Position (Balance Sheet)
- Statement of Cash Flows
- Accounts Payable Aging
- Check Register



Financial Package May 31, 2020

Presented by:



#### Monthly Cash Flow/Forecast FY19-20

Revised 06/05/2020

Revised 06	/05/2020																
ADA =	= 293.37	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	Year-End Accruals	Annual Forecast	1st Interim Budget	Favorable / (Unfav.)
<b>D</b>														Accidats	Forecast	-	
Revenues	I. Devenue Linzit															ADA =	300.39
	d - Revenue Limit		00.000	00.000	460.004	460.004	460.004	460.004	460.004					242 724		4 5 40 504	07.052
	LCFF State Aid	-	89,069	89,069	160,324	160,324	160,324	160,324	160,324	111,241	111,241	111,241	111,241	213,721	1,638,443	1,540,591	97,852
8012		-	-	-	137,001	-	137,000	-	-	-	94,930	-	-	(6,941)	361,990	532,632	(170,642)
8019		-	-	-	-	-	-	-		(11,677)	(10,976)	(10,979)	(10,976)	(6,860)	(51,468)	-	(51,468)
8096	In Lieu of Property Taxes	-	47,061	94,121 183,190	62,748 360,073	62,748 223,072	62,748 360,072	62,748 223.072	62,748 223,072	76,932	38,478 233,673	38,478 138,740	37,126 137,391	31,699 231,618	677,635 2,626,600	651,506 2,724,729	26,129 (98,129)
Federal I	-	-	150,150	165,190	300,075	223,072	500,072	223,072	223,072	170,490	255,075	156,740	157,591	251,010	2,020,000	2,724,729	(96,129)
														47,912	47,912	37,600	10,312
	Special Education - Entitlement	-	-	-	-	-	-	-	-	- 18,460	-	-	-	47,912		37,600	
8290	·	-	-	-	-	-	-	-	-	18,460	49,133	-		,	77,683		616
8291		-	-	-	-	2,864	-	-	-	-	6,600	-	-	1,985	11,449	11,454	(5)
8296	Other Federal Revenue	-	-	-	-	2,370	-	-	-	-	6,732	-	-	30,246	39,348	10,000	29,348
		-	-	-	-	5,234	-	-	-	18,460	62,465	-	-	90,233	176,392	136,121	40,271
	ate Revenue																
	School Facilities (SB740)	-	-	-	-	-	-	-	-	-	195,205	97,602	-	35,300	328,107	361,848	(33,741)
8550		-	-	-	-	-	-	5,697	-	-	-	-	-	-	5,697	5,697	-
8560	,	-	-	-	-	-	-	17,816	-	-	17,245	0	-	25,667	60,728	62,264	(1,536)
8598	Prior Year Revenue	-	-	40	-	4,945	-	(1,304)	-	-	(514)	-	-	-	3,168	-	3,168
8599	Other State Revenue	-	-	120,332	-	-	-	-	-	-	5,145	-	-	-	125,477	-	125,477
		-	-	120,372	-	4,945	-	22,209	-	-	217,081	97,602	-	60,967	523,176	429,809	93,367
	cal Revenue																
8689	Other Fees and Contracts	-	1,112	-	-	-	-	-	-	-	-	-	-	-	1,112	-	1,112
8699	School Fundraising	520	7,911	4,362	5,647	7,090	3,639	4,566	4,030	7,164	20	3,594	-	-	48,542	78,030	(29,488)
8792	Transfers of Apportionments	-	8,660	8,660	15,589	15,589	15,589	15,589	15,589	28,573	11,049	11,023	-	4,722	150,632	154,400	(3,768)
8980	Contributions, Unrestricted	1,084	-	-	500	-	-	-	-	19,415	-	-	-	-	20,999	40,000	(19,001)
		1,604	17,683	13,022	21,736	22,679	19,228	20,155	19,619	55,152	11,069	14,617	-	4,722	221,285	272,430	(51,145)
Total Reven	ue	1,604	153,813	316,584	381,809	255,930	379,300	265,436	242,691	250,108	524,288	250,960	137,391	387,540	3,547,453	3,563,089	(15,636)
Total Reven	ue	1,604	153,813	316,584	381,809	255,930	379,300	265,436	242,691	250,108	524,288	250,960	137,391	387,540	3,547,453	3,563,089	(15,636)
Total Reven	ue	1,604	153,813	316,584	381,809	255,930	379,300	265,436	242,691	250,108	524,288	250,960	137,391	387,540	3,547,453	3,563,089	(15,636)
Expenses	ue ted Salaries	1,604	153,813	316,584	381,809	255,930	379,300	265,436	242,691	250,108	524,288	250,960	137,391	387,540	3,547,453	3,563,089	(15,636)
Expenses Certifica	Ī	<b>1,604</b> 88,461	<b>153,813</b> 118,203	<b>316,584</b> 136,289	<b>381,809</b> 111,894	<b>255,930</b> 111,250	<b>379,300</b> 111,324	<b>265,436</b> 106,258	<b>242,691</b> 109,180	<b>250,108</b> 107,294	<b>524,288</b> 107,700	<b>250,960</b> 107,811	<b>137,391</b> (89,030)	387,540	3,547,453	<b>3,563,089</b> 1,129,828	<b>(15,636)</b> 3,195
Expenses Certifica	ted Salaries Deachers' Salaries													<b>387,540</b> - -			
Expenses Certifica 1100	<b>ted Salaries</b> Teachers' Salaries Teachers' Substitute Hours	88,461		136,289	111,894	111,250	111,324	106,258	109,180	107,294				<b>387,540</b> - -	1,126,633	1,129,828	3,195
Expenses Certifica 1100 1170	ted Salaries Teachers' Salaries Teachers' Substitute Hours Teachers' Extra Duty/Stipends	88,461	118,203	136,289	111,894	111,250	111,324	106,258 2,483	109,180 1,860	107,294 1,320	107,700	107,811	(89,030)	387,540 - - -	1,126,633 14,998	1,129,828 30,600	3,195 15,602
Expenses Certifica 1100 1170 1175	ted Salaries Teachers' Salaries Teachers' Substitute Hours Teachers' Extra Duty/Stipends Pupil Support Salaries	88,461	118,203	136,289	111,894	111,250	111,324 1,680	106,258 2,483 5,944	109,180 1,860 6,144	107,294 1,320 6,249	107,700 - 5,944	107,811 - 5,944	(89,030) - 154	387,540 - - - -	1,126,633 14,998 32,100	1,129,828 30,600	3,195 15,602 (26,949) (22,452)
Expenses Certifica 1100 1170 1175 1200	ted Salaries Teachers' Salaries Teachers' Substitute Hours Teachers' Extra Duty/Stipends Pupil Support Salaries Administrators' Salaries	88,461 120 -	118,203 - 1,720 -	136,289 1,643 - -	111,894 3,420 -	111,250 2,473 -	111,324 1,680 - 425	106,258 2,483 5,944 1,608	109,180 1,860 6,144 1,595	107,294 1,320 6,249 1,489	107,700 - 5,944 5,240	107,811 - 5,944 8,820	(89,030) - 154 3,273	387,540 - - - - -	1,126,633 14,998 32,100 22,452	1,129,828 30,600 5,151	3,195 15,602 (26,949)
Expenses Certifica 1100 1170 1175 1200 1300	ted Salaries Teachers' Salaries Teachers' Substitute Hours Teachers' Extra Duty/Stipends Pupil Support Salaries Administrators' Salaries	88,461 120 - - 22,631	118,203 - 1,720 - 12,732	136,289 1,643 - - 12,732	111,894 3,420 - - 12,732	111,250 2,473 - - 21,440	111,324 1,680 - 425 14,116	106,258 2,483 5,944 1,608 13,962	109,180 1,860 6,144 1,595 13,962	107,294 1,320 6,249 1,489 13,962	107,700 - 5,944 5,240 13,962	107,811 - 5,944 8,820 13,962	(89,030) 154 3,273 13,962	387,540	1,126,633 14,998 32,100 22,452 180,151	1,129,828 30,600 5,151 - 174,144	3,195 15,602 (26,949) (22,452) (6,007)
Expenses Certifica 1100 1170 1175 1200 1300 1900	ted Salaries Teachers' Salaries Teachers' Substitute Hours Teachers' Extra Duty/Stipends Pupil Support Salaries Administrators' Salaries	88,461 120 - 22,631 2,198	118,203 - 1,720 - 12,732 850	136,289 1,643 - - 12,732 (254)	111,894 3,420 - 12,732 2,309	111,250 2,473 - 21,440 1,337	111,324 1,680 - 425 14,116 1,579	106,258 2,483 5,944 1,608 13,962 1,699	109,180 1,860 6,144 1,595 13,962 1,818	107,294 1,320 6,249 1,489 13,962 1,699	107,700 - 5,944 5,240 13,962 1,962	107,811 5,944 8,820 13,962 1,887	(89,030) - 154 3,273 13,962 584	- - - -	1,126,633 14,998 32,100 22,452 180,151 17,665	1,129,828 30,600 5,151 - 174,144 17,915	3,195 15,602 (26,949) (22,452) (6,007) 250
Expenses Certifica 1100 1175 1200 1300 1900 Classifier	ted Salaries Teachers' Salaries Teachers' Substitute Hours Teachers' Extra Duty/Stipends Pupil Support Salaries Administrators' Salaries Other Certificated Salaries	88,461 120 - 22,631 2,198	118,203 - 1,720 - 12,732 850	136,289 1,643 - - 12,732 (254)	111,894 3,420 - 12,732 2,309	111,250 2,473 - 21,440 1,337	111,324 1,680 - 425 14,116 1,579	106,258 2,483 5,944 1,608 13,962 1,699	109,180 1,860 6,144 1,595 13,962 1,818	107,294 1,320 6,249 1,489 13,962 1,699	107,700 - 5,944 5,240 13,962 1,962	107,811 5,944 8,820 13,962 1,887	(89,030) - 154 3,273 13,962 584	- - - -	1,126,633 14,998 32,100 22,452 180,151 17,665	1,129,828 30,600 5,151 - 174,144 17,915	3,195 15,602 (26,949) (22,452) (6,007) 250
Expenses Certifica 1100 1175 1200 1300 1900 Classifier	ted Salaries Teachers' Salaries Teachers' Substitute Hours Teachers' Extra Duty/Stipends Pupil Support Salaries Administrators' Salaries Other Certificated Salaries d Salaries Instructional Salaries	88,461 120 22,631 2,198 113,411	118,203 - 1,720 - 12,732 850 133,505	136,289 1,643 - 12,732 (254) 150,409	111,894 3,420 12,732 2,309 130,353	111,250 2,473 - 21,440 1,337 136,499	111,324 1,680 - 425 14,116 1,579 129,124	106,258 2,483 5,944 1,608 13,962 1,699 131,953	109,180 1,860 6,144 1,595 13,962 1,818 134,559	107,294 1,320 6,249 1,489 13,962 1,699 132,012	107,700 - 5,944 5,240 13,962 1,962 134,807	107,811 - 5,944 8,820 13,962 1,887 138,423	(89,030) - 154 3,273 13,962 584 (71,057)	- - - -	1,126,633 14,998 32,100 22,452 180,151 17,665 1,393,999	1,129,828 30,600 5,151 - 174,144 17,915 <b>1,357,638</b>	3,195 15,602 (26,949) (22,452) (6,007) 250 <b>(36,361)</b>
Expenses Certifica 1100 1170 1200 1300 1900 Classifie 2100	ted Salaries Teachers' Salaries Teachers' Substitute Hours Teachers' Extra Duty/Stipends Pupil Support Salaries Administrators' Salaries Other Certificated Salaries d Salaries Instructional Salaries Support Salaries	88,461 120 22,631 2,198 113,411	118,203 - 1,720 - 12,732 850 133,505 5,944	136,289 1,643 - 12,732 (254) 150,409 15,286	111,894 3,420 - 12,732 2,309 130,353 14,896	111,250 2,473 21,440 1,337 136,499 10,606	111,324 1,680 - 425 14,116 1,579 129,124 10,671	106,258 2,483 5,944 1,608 13,962 1,699 131,953	109,180 1,860 6,144 1,595 13,962 1,818 134,559	107,294 1,320 6,249 1,489 13,962 1,699 132,012	107,700 - 5,944 5,240 13,962 1,962 134,807	107,811 - 5,944 8,820 13,962 1,887 138,423	(89,030) - 154 3,273 13,962 584 (71,057)	- - - -	1,126,633 14,998 32,100 22,452 180,151 1,7,665 1,393,999 111,449	1,129,828 30,600 5,151 - 174,144 17,915 <b>1,357,638</b> 147,615	3,195 15,602 (26,949) (22,452) (6,007) 250 (36,361) 36,166
Expenses Certifica 1100 1175 1200 1300 1900 Classifier 2100 2200	ted Salaries Teachers' Salaries Teachers' Substitute Hours Teachers' Extra Duty/Stipends Pupil Support Salaries Administrators' Salaries Other Certificated Salaries d Salaries Instructional Salaries Support Salaries Classified Administrators' Salaries	88,461 120 22,631 2,198 113,411 1,644	118,203 - 1,720 - 12,732 850 133,505 5,944 1,750	136,289 1,643 - 12,732 (254) 150,409 15,286 3,823	111,894 3,420 - 12,732 2,309 130,353 14,896 3,425	111,250 2,473 - 21,440 1,337 136,499 10,606 1,113 4,516	111,324 1,680 - 425 14,116 1,579 129,124 10,671 1,248	106,258 2,483 5,944 1,608 13,962 1,699 131,953 10,049	109,180 1,860 6,144 1,595 13,962 1,818 134,559	107,294 1,320 6,249 1,489 13,962 1,699 132,012 8,687	107,700 - 5,944 5,240 13,962 1,962 134,807 9,960 -	107,811 - 5,944 8,820 13,962 1,887 138,423 11,168 -	(89,030) - 154 3,273 13,962 584 (71,057)	- - - -	1,126,633 14,998 32,100 22,452 180,151 17,665 1,393,999 111,449 11,359	1,129,828 30,600 5,151 - 174,144 17,915 <b>1,357,638</b> 147,615 16,350 49,668	3,195 15,602 (26,949) (22,452) (6,007) 250 (36,361) 36,166 4,991 22,572
Expenses Certifica 1100 1175 1200 1300 1900 Classifier 2100 2200 2300	ted Salaries Teachers' Salaries Teachers' Substitute Hours Teachers' Extra Duty/Stipends Pupil Support Salaries Administrators' Salaries Other Certificated Salaries Instructional Salaries Support Salaries Classified Administrators' Salaries Clerical and Office Staff Salaries	88,461 120 - 22,631 2,198 113,411 1,644 - 3,086 7,499	118,203 - 1,720 - 12,732 850 133,505 5,944 1,750 4,516 9,517	136,289 1,643 - 12,732 (254) 150,409 15,286 3,823 5,946 15,427	111,894 3,420 - 12,732 2,309 130,353 14,896 3,425 4,516 18,410	111,250 2,473 - 21,440 1,337 136,499 10,606 1,113 4,516 14,606	111,324 1,680 - 425 14,116 1,579 129,124 10,671 1,248 4,516 10,870	106,258 2,483 5,944 1,608 13,962 1,699 131,953 10,049 - 8,716	109,180 1,860 6,144 1,595 13,962 1,818 134,559 9,413 - 7,835	107,294 1,320 6,249 1,489 13,962 1,699 132,012 8,687 - - 7,585	107,700 - 5,944 5,240 13,962 1,962 134,807 9,960 - - 8,586	107,811 5,944 8,820 13,962 1,887 138,423 11,168 - 7,686	(89,030) - 154 3,273 13,962 584 (71,057) 3,124 - - 8,500	- - - -	1,126,633 14,998 32,100 22,452 180,151 17,665 1,393,999 111,449 11,359 27,096 125,235	1,129,828 30,600 5,151 - 174,144 17,915 <b>1,357,638</b> 147,615 16,350 49,668 199,476	3,195 15,602 (26,949) (22,452) (6,007) 250 (36,361) 36,166 4,991 22,572 74,241
Expenses Certificat 1100 1175 1200 1300 1900 Classifier 2100 2200 2300 2400	ted Salaries Teachers' Salaries Teachers' Substitute Hours Teachers' Extra Duty/Stipends Pupil Support Salaries Administrators' Salaries Other Certificated Salaries Instructional Salaries Support Salaries Classified Administrators' Salaries Clerical and Office Staff Salaries	88,461 120 - 22,631 2,198 113,411 1,644 - 3,086 7,499 1,546	118,203 - 1,720 - 12,732 850 133,505 5,944 1,750 4,516	136,289 1,643 - 12,732 (254) 150,409 15,286 3,823 5,946	111,894 3,420 - 12,732 2,309 130,353 14,896 3,425 4,516	111,250 2,473 21,440 1,337 136,499 10,606 1,113 4,516 14,606 19,634	111,324 1,680 - 425 14,116 1,579 129,124 10,671 1,248 4,516 10,870 16,264	106,258 2,483 5,944 1,608 13,962 131,953 10,049 - - 8,716 18,080	109,180 1,860 6,144 1,595 13,962 1,818 134,559 9,413 - - 7,835 15,448	107,294 1,320 6,249 1,489 13,962 132,012 8,687 - 7,585 16,450	107,700 5,944 5,240 13,962 134,807 9,960 - - 8,586 17,380	107,811 5,944 8,820 13,962 1,887 138,423 11,168 - - 7,686 15,215	(89,030) - 154 3,273 13,962 584 (71,057) 3,124 - - 8,500 6,880	- - - -	1,126,633 14,998 32,100 22,452 180,151 17,665 1,393,999 111,449 11,359 27,096 125,235 186,069	1,129,828 30,600 5,151 - 174,144 17,915 <b>1,357,638</b> 147,615 16,350 49,668 199,476 135,877	3,195 15,602 (26,949) (22,452) (6,007) 250 (36,361) 36,166 4,991 22,572 74,241 (50,192)
Expenses Certificat 1100 1175 1200 1300 1900 Classifier 2100 2200 2300 2400	ted Salaries Teachers' Salaries Teachers' Substitute Hours Teachers' Extra Duty/Stipends Pupil Support Salaries Administrators' Salaries Other Certificated Salaries Instructional Salaries Support Salaries Classified Administrators' Salaries Clerical and Office Staff Salaries	88,461 120 - 22,631 2,198 113,411 1,644 - 3,086 7,499	118,203 - 1,720 - 12,732 850 133,505 5,944 1,750 4,516 9,517 14,493	136,289 1,643 - 12,732 (254) 150,409 15,286 3,823 5,946 15,427 20,586	111,894 3,420 - 12,732 130,353 14,896 3,425 4,516 18,410 24,091	111,250 2,473 - 21,440 1,337 136,499 10,606 1,113 4,516 14,606	111,324 1,680 - 425 14,116 1,579 129,124 10,671 1,248 4,516 10,870	106,258 2,483 5,944 1,608 13,962 1,699 131,953 10,049 - 8,716	109,180 1,860 6,144 1,595 13,962 1,818 134,559 9,413 - 7,835	107,294 1,320 6,249 1,489 13,962 1,699 132,012 8,687 - - 7,585	107,700 - 5,944 5,240 13,962 1,962 134,807 9,960 - - 8,586	107,811 5,944 8,820 13,962 1,887 138,423 11,168 - 7,686	(89,030) - 154 3,273 13,962 584 (71,057) 3,124 - - 8,500		1,126,633 14,998 32,100 22,452 180,151 17,665 1,393,999 111,449 11,359 27,096 125,235	1,129,828 30,600 5,151 - 174,144 17,915 <b>1,357,638</b> 147,615 16,350 49,668 199,476	3,195 15,602 (26,949) (22,452) (6,007) 250 (36,361) 36,166 4,991 22,572 74,241
Expenses Certifica 1100 1175 1200 1300 1900 Classifier 2100 2200 2300 2400 2900 Benefits	ted Salaries Teachers' Salaries Teachers' Substitute Hours Teachers' Extra Duty/Stipends Pupil Support Salaries Administrators' Salaries Other Certificated Salaries d Salaries Instructional Salaries Support Salaries Classified Administrators' Salaries Clerical and Office Staff Salaries Other Classified Salaries	88,461 120 - 22,631 2,198 113,411 1,644 - 3,086 7,499 1,546 13,776	118,203 - 1,720 - 12,732 850 133,505 5,944 1,750 4,516 9,517 14,493 36,220	136,289 1,643 - 12,732 (254) 150,409 15,286 3,823 5,946 15,427 20,586 61,067	111,894 3,420 12,732 2,309 130,353 14,896 3,425 4,516 18,410 24,091 65,338	111,250 2,473 21,440 1,337 136,499 10,606 1,113 4,516 14,606 19,634 50,475	111,324 1,680 425 14,116 1,579 129,124 10,671 1,248 4,516 10,870 16,264 43,569	106,258 2,483 5,944 1,608 13,962 1,699 131,953 10,049 - - - - - - - - - - - - - - - - - - -	109,180 1,860 6,144 1,595 13,962 1,818 134,559 9,413 - - - - 7,835 15,448 32,696	107,294 1,320 6,249 1,489 13,962 1,699 132,012 8,687 - - - - - - - - - - - - - - - - - - -	107,700 5,944 5,240 13,962 134,807 9,960 - - - - - - - - - - - - - - - - - - -	107,811 5,944 8,820 13,962 1,887 138,423 11,168 - 7,686 15,215 34,070	(89,030) - 154 3,273 13,962 584 (71,057) 3,124 - - 8,500 6,880 18,505		1,126,633 14,998 32,100 22,452 180,151 17,665 1,393,999 111,449 11,359 27,096 125,235 186,069 461,208	1,129,828 30,600 5,151 174,144 17,915 <b>1,357,638</b> 147,615 16,350 49,668 199,476 135,877 <b>548,986</b>	3,195 15,602 (26,949) (22,452) (6,007) 250 (36,361) 36,166 4,991 22,572 74,241 (50,192) 87,778
Expenses Certifica 1100 1177 1200 1300 1900 Classifier 2100 2200 2300 2400 2900 Benefits 3101	ted Salaries Teachers' Salaries Teachers' Salaries Teachers' Extra Duty/Stipends Pupil Support Salaries Administrators' Salaries Other Certificated Salaries Support Salaries Instructional Salaries Classified Administrators' Salaries Clerical and Office Staff Salaries Other Classified Salaries STRS	88,461 120 - 22,631 2,198 113,411 1,644 - 3,086 7,499 1,546 13,776 17,366	118,203 - 1,720 - 12,732 850 133,505 5,944 1,750 4,516 9,517 14,493 36,220 20,899	136,289 1,643 - 12,732 (254) 150,409 15,286 3,823 5,946 15,427 20,586 61,067 23,803	111,894 3,420 - 12,732 2,309 130,353 14,896 3,425 4,516 18,410 24,091 65,338 20,169	111,250 2,473 - 21,440 1,337 136,499 10,606 1,113 4,516 14,606 19,634 50,475 26,340	111,324 1,680 425 14,116 1,579 129,124 10,671 1,248 4,516 10,870 16,264 43,569 20,066	106,258 2,483 5,944 1,608 13,962 1,699 131,953 10,049 - - 8,716 18,080 36,845 20,037	109,180 1,860 6,144 1,595 13,962 1,818 134,559 9,413 - - - - - - - - - - - - - - - - - - -	107,294 1,320 6,249 1,489 13,962 1,699 132,012 8,687 - - 7,585 16,450 32,722 20,093	107,700 5,944 5,240 13,962 134,807 9,960 - - - - - - - - - - - - - - - - - - -	107,811 - 5,944 8,820 13,962 1,887 138,423 11,168 - 7,686 15,215 34,070 21,102	(89,030) - 154 3,273 13,962 584 (71,057) 3,124 - - 8,500 6,880 18,505 (12,151)		1,126,633 14,998 32,100 22,452 180,151 17,665 1,393,999 1111,449 11,359 27,096 125,235 186,069 461,208 218,908	1,129,828 30,600 5,151 174,144 17,915 <b>1,357,638</b> 147,615 16,350 49,668 199,476 135,877 <b>548,986</b> 222,011	3,195 15,602 (26,949) (22,452) (6,007) 250 (36,361) 36,166 4,991 22,572 74,241 (50,192) 87,778 3,103
Expenses Certifica 1100 1175 1200 1300 1900 Classifier 2100 2200 2300 2400 2900 Benefits 3101 3202	ted Salaries Teachers' Salaries Teachers' Substitute Hours Teachers' Extra Duty/Stipends Pupil Support Salaries Administrators' Salaries Other Certificated Salaries Instructional Salaries Classified Administrators' Salaries Clerical and Office Staff Salaries Other Classified Salaries STRS PERS	88,461 120 - 22,631 2,198 113,411 1,644 - 3,086 7,499 1,546 13,776 17,366 4,941	118,203 - 1,720 - 12,732 850 133,505 5,944 1,750 4,516 9,517 14,493 36,220 20,899 8,568	136,289 1,643 - 12,732 (254) 150,409 15,286 3,823 5,946 15,427 20,586 61,067 23,803 16,924	111,894 3,420 - 12,732 130,353 14,896 3,425 4,516 18,410 24,091 65,338 20,169 13,508	111,250 2,473 21,440 1,337 136,499 10,606 1,113 4,516 14,606 19,634 50,475 26,340 6,380	111,324 1,680 - 425 14,116 1,579 129,124 10,671 1,248 4,516 10,870 16,264 43,569 20,066 7,496	106,258 2,483 5,944 1,608 13,962 1,699 131,953 10,049 - - 8,716 18,080 36,845 20,037 7,483	109,180 1,860 6,144 1,595 13,962 1,818 134,559 9,413 - 7,835 15,448 32,696 20,680 11,946	107,294 1,320 6,249 1,489 13,962 1,699 132,012 8,687 - 7,585 16,450 32,722 20,093 8,630	107,700 5,944 5,240 13,962 134,807 9,960 - 8,586 17,380 35,926 20,503 9,316	107,811 - 5,944 8,820 13,962 1,887 138,423 11,168 - 7,686 15,215 34,070 21,102 8,970	(89,030) - 154 3,273 13,962 584 (71,057) 3,124 - - 8,500 6,880 18,505 (12,151) 3,649		1,126,633 14,998 32,100 22,452 180,151 17,665 1,393,999 111,449 11,359 27,096 125,235 186,069 461,208 218,908 107,812	1,129,828 30,600 5,151 - 174,144 17,915 <b>1,357,638</b> 147,615 16,350 49,668 199,476 135,877 <b>548,986</b> 222,011 95,860	3,195 15,602 (26,949) (22,452) (6,007) 250 (36,361) 36,166 4,991 22,572 74,241 (50,192) 87,778 3,103 (11,952)
Expenses Certifica 1100 1170 1175 1200 1300 1900 Classifier 2100 2200 2300 2400 2300 2400 2900 Benefits 3101 3202 3301	ted Salaries Teachers' Salaries Teachers' Substitute Hours Teachers' Extra Duty/Stipends Pupil Support Salaries Administrators' Salaries Other Certificated Salaries d Salaries Instructional Salaries Support Salaries Classified Administrators' Salaries Other Classified Salaries Other Classified Salaries STRS PERS OASDI	88,461 120 - 22,631 113,411 1,644 - 3,086 7,499 1,546 13,776 17,366 4,941 1,505	118,203 - 1,720 - 2 12,732 850 133,505 5,944 1,750 4,516 9,517 14,493 36,220 20,899 8,568 2,881	136,289 1,643 - 12,732 (254) 150,409 15,286 3,823 5,946 15,427 20,586 61,067 23,803 16,924 4,191	111,894 3,420 - 12,732 130,353 14,896 3,425 4,516 18,410 24,091 65,338 20,169 13,508 4,583	111,250 2,473 21,440 1,337 136,499 10,606 1,113 4,516 14,606 19,634 50,475 26,340 6,380 3,703	111,324 1,680 - 425 14,116 1,579 129,124 10,671 1,248 4,516 10,870 16,264 43,569 20,066 7,496 2,594	106,258 2,483 5,944 1,608 13,962 1,699 131,953 10,049 - - - 8,716 18,080 36,845 20,037 7,483 2,205	109,180 1,860 6,144 1,595 13,962 1,818 134,559 9,413 - 7,835 15,448 32,696 20,680 11,946 4,031	107,294 1,320 6,249 1,489 13,962 132,012 8,687 - 7,585 16,450 32,722 20,093 8,630 2,830	107,700 - 5,944 5,240 13,962 134,807 9,960 - 8,586 17,380 35,926 20,503 9,316 3,121	107,811 - 5,944 8,820 13,962 1,887 138,423 11,168 - 7,686 15,215 34,070 21,102 8,970 2,949	(89,030) - 154 3,273 13,962 584 (71,057) 3,124 - - 8,500 6,880 18,505 (12,151) 3,649 1,147		1,126,633 14,998 32,100 22,452 180,151 17,665 1,393,999 111,449 11,359 27,096 125,235 186,069 461,208 218,908 107,812 35,740	1,129,828 30,600 5,151 - 174,144 17,915 1,357,638 147,615 16,350 49,668 199,476 135,877 548,986 222,011 95,860 36,695	3,195 15,602 (26,949) (22,452) (6,007) 250 (36,361) 36,166 4,991 22,572 74,241 (50,192) 87,778 3,103 (11,952) 955
Expenses Certifica 1100 1170 1175 1200 1300 1900 Classifier 2100 2200 2300 2400 2300 2400 2900 Benefits 3101 3202 3301	ted Salaries Teachers' Salaries Teachers' Substitute Hours Teachers' Extra Duty/Stipends Pupil Support Salaries Administrators' Salaries Other Certificated Salaries Instructional Salaries Support Salaries Classified Administrators' Salaries Clerical and Office Staff Salaries Other Classified Salaries STRS PERS OASDI Medicare	88,461 120 - 22,631 113,411 1,644 - 3,086 7,499 1,546 13,776 17,366 4,941 1,505 1,769	118,203 - 1,720 - 12,732 850 133,505 5,944 1,750 4,516 9,517 14,493 36,220 20,899 8,568 2,881 2,383	136,289 1,643 - 12,732 (254) 150,409 15,286 3,823 5,946 15,427 20,586 61,067 23,803 16,924 4,191 2,941	111,894 3,420 - 12,732 2,309 130,353 14,896 3,425 4,516 18,410 24,091 65,338 20,169 13,508 4,583 2,712	111,250 2,473 - 21,440 1,337 136,499 10,606 1,113 4,516 14,606 19,634 50,475 26,340 6,380 3,703 2,589	111,324 1,680 425 14,116 1,579 129,124 10,671 1,248 4,516 10,870 16,264 43,569 20,066 7,496 2,594 2,204	106,258 2,483 5,944 1,608 13,962 1,699 131,953 10,049 - - - 8,716 18,080 36,845 20,037 7,483 2,205 2,223	109,180 1,860 6,144 1,595 13,962 1,818 134,559 9,413 - - 7,835 15,448 32,696 20,680 11,946 4,031 2,611	107,294 1,320 6,249 1,489 13,962 132,012 8,687 - 7,585 16,450 32,722 20,093 8,630 2,830 2,281	107,700 5,944 5,240 13,962 134,807 9,960 - - 8,586 17,380 35,926 20,503 9,316 3,121 2,367	107,811 5,944 8,820 13,962 1,887 138,423 11,168 7,686 15,215 34,070 21,102 8,970 2,949 2,394	(89,030) - 154 3,273 13,962 584 (71,057) 3,124 - - 8,500 6,880 18,505 (12,151) 3,649 1,147 (762)		1,126,633 14,998 32,100 22,452 180,151 17,665 1,393,999 111,449 11,359 27,096 125,235 186,069 461,208 218,908 107,812 35,740 25,712	1,129,828 30,600 5,151 174,144 17,915 <b>1,357,638</b> 147,615 16,350 49,668 199,476 135,877 <b>548,986</b> 222,011 95,860 36,695 26,807	3,195 15,602 (26,949) (22,452) (6,007) 250 (36,361) 36,166 4,991 22,572 74,241 (50,192) 87,778 3,103 (11,952) 955 1,095
Expenses Certifica 1100 1177 1200 1300 1900 Classifier 2100 2200 2300 2400 2900 Benefits 3101 3202 3301 3311	ted Salaries Teachers' Salaries Teachers' Substitute Hours Teachers' Extra Duty/Stipends Pupil Support Salaries Administrators' Salaries Other Certificated Salaries d Salaries Instructional Salaries Support Salaries Classified Administrators' Salaries Clerical and Office Staff Salaries Other Classified Salaries Other Classified Salaries STRS PERS OASDI Medicare Health and Welfare	88,461 120 - 22,631 2,198 113,411 1,644 - 3,086 7,499 1,546 13,776 17,366 4,941 1,505 1,769 14,788	118,203 - 1,720 - 12,732 850 133,505 5,944 1,750 4,516 9,517 14,493 36,220 20,899 8,568 2,881 2,881 2,383 15,542	136,289 1,643 - 12,732 (254) 150,409 15,286 3,823 5,946 15,427 20,586 61,067 23,803 16,924 4,191 2,941 13,731	111,894 3,420 - 12,732 2,309 130,353 14,896 3,425 4,516 18,410 24,091 65,338 20,169 13,508 4,583 2,712 28,129	111,250 2,473 21,440 1,337 136,499 10,606 1,113 4,516 14,606 19,634 50,475 26,340 6,380 3,703 2,589 17,235	111,324 1,680 425 14,116 1,579 129,124 10,671 1,248 4,516 10,870 16,264 43,569 20,066 7,496 2,594 2,204 13,208	106,258 2,483 5,944 1,608 13,962 1,699 131,953 10,049 - - - - - - - - - - - - - - - - - - -	109,180 1,860 6,144 1,595 13,962 1,818 134,559 9,413 - 7,835 15,448 32,696 20,680 11,946 4,031 2,611 17,068	107,294 1,320 6,249 1,489 13,962 1,699 132,012 8,687 - - 7,585 16,450 32,722 20,093 8,630 2,830 2,830 2,281 14,337	107,700 5,944 5,240 13,962 134,807 9,960 - - 8,586 17,380 35,926 20,503 9,316 3,121 2,367 14,896	107,811 - 5,944 8,820 13,962 1,887 138,423 11,168 - 7,686 15,215 34,070 21,102 8,970 2,949 2,394 18,758	(89,030) - 154 3,273 13,962 584 (71,057) 3,124 - - 8,500 6,880 18,505 (12,151) 3,649 1,147 (762) 20,496		1,126,633 14,998 32,100 22,452 180,151 17,665 1,393,999 111,449 11,359 27,096 125,235 186,069 461,208 218,908 107,812 35,740 25,712 206,621	1,129,828 30,600 5,151 - 174,144 17,915 <b>1,357,638</b> 147,615 16,350 49,668 199,476 135,877 <b>548,986</b> 222,011 95,860 36,695 26,807 152,500	3,195 15,602 (26,949) (22,452) (6,007) 250 (36,361) 36,166 4,991 22,572 74,241 (50,192) 87,778 3,103 (11,952) 955 1,095 (54,121)
Expenses Certifica 1100 1175 1200 1300 1900 Classifier 2100 2200 2300 2400 2900 Benefits 3101 3202 3301 3311	ted Salaries Teachers' Salaries Teachers' Substitute Hours Teachers' Extra Duty/Stipends Pupil Support Salaries Administrators' Salaries Other Certificated Salaries d Salaries Instructional Salaries Support Salaries Classified Administrators' Salaries Clerical and Office Staff Salaries Other Classified Salaries Other Classified Salaries STRS PERS OASDI Medicare Health and Welfare State Unemployment	88,461 120 22,631 2,198 113,411 1,644 3,086 7,499 1,546 13,776 17,366 4,941 1,505 1,769 14,788 61	118,203 - 1,720 - 12,732 850 133,505 5,944 1,750 4,516 9,517 14,493 36,220 20,899 8,568 2,881 2,881 2,383 15,542 82	136,289 1,643 - 12,732 (254) 150,409 15,286 3,823 5,946 15,427 20,586 61,067 23,803 16,924 4,191 2,941 13,731 101	111,894 3,420 - 12,732 2,309 130,353 14,896 3,425 4,516 18,410 24,091 65,338 20,169 13,508 4,583 2,712 28,129 93	111,250 2,473 21,440 1,337 136,499 10,606 1,113 4,516 14,606 19,634 50,475 26,340 6,380 3,703 2,589 17,235 89	111,324 1,680 425 14,116 1,579 129,124 10,671 1,248 4,516 10,870 16,264 43,569 20,066 7,496 2,594 2,204 13,208 76	106,258 2,483 5,944 1,608 13,962 1,699 131,953 10,049 - - - - - - - - - - - - - - - - - - -	109,180 1,860 6,144 1,595 13,962 1,818 134,559 9,413 - 7,835 15,448 32,696 20,680 11,946 4,031 2,611 17,068 90	107,294 1,320 6,249 1,489 13,962 1,699 132,012 8,687 - - - - - - - - - - - - - - - - - - -	107,700 5,944 5,240 13,962 134,807 9,960 - - - - - - - - - - - - -	107,811 - 5,944 8,820 13,962 1,887 138,423 11,168 - 7,686 15,215 34,070 21,102 8,970 2,949 2,394 18,758 1,242	(89,030) - 154 3,273 13,962 584 (71,057) 3,124 - - 8,500 6,880 18,505 (12,151) 3,649 1,147 (762)		1,126,633 14,998 32,100 22,452 180,151 17,665 1,393,999 1111,449 11,359 27,096 125,235 186,069 461,208 218,908 107,812 35,740 25,712 206,621 3,201	1,129,828 30,600 5,151 174,144 17,915 <b>1,357,638</b> 147,615 16,350 49,668 199,476 135,877 <b>548,986</b> 222,011 95,860 36,695 26,807 152,500 5,765	3,195 15,602 (26,949) (22,452) (6,007) 250 (36,361) 36,166 4,991 22,572 74,241 (50,192) 87,778 3,103 (11,952) 955 1,095 (54,121) 2,564
Expenses Certifica 1100 1177 1200 1300 1900 Classifier 2100 2200 2300 2400 2900 Benefits 3101 3202 3301 3311 3311	ted Salaries Teachers' Salaries Teachers' Salaries Teachers' Substitute Hours Teachers' Extra Duty/Stipends Pupil Support Salaries Administrators' Salaries Other Certificated Salaries Instructional Salaries Classified Administrators' Salaries Clerical and Office Staff Salaries Other Classified Salaries STRS PERS OASDI Medicare Health and Welfare State Unemployment Workers' Compensation	88,461 120 - 22,631 2,198 113,411 1,644 - 3,086 7,499 1,546 13,776 17,366 4,941 1,505 1,769 14,788	118,203 - 1,720 - 12,732 850 133,505 5,944 1,750 4,516 9,517 14,493 36,220 20,899 8,568 2,881 2,881 2,383 15,542	136,289 1,643 - 12,732 (254) 150,409 15,286 3,823 5,946 15,427 20,586 61,067 23,803 16,924 4,191 2,941 13,731	111,894 3,420 - 12,732 2,309 130,353 14,896 3,425 4,516 18,410 24,091 65,338 20,169 13,508 4,583 2,712 28,129	111,250 2,473 21,440 1,337 136,499 10,606 1,113 4,516 14,606 19,634 50,475 26,340 6,380 3,703 2,589 17,235	111,324 1,680 425 14,116 1,579 129,124 10,671 1,248 4,516 10,870 16,264 43,569 20,066 7,496 2,594 2,204 13,208	106,258 2,483 5,944 1,608 13,962 1,699 131,953 10,049 - - 8,716 18,080 36,845 20,037 7,483 2,205 2,223 18,433 77 1,395	109,180 1,860 6,144 1,595 13,962 1,818 134,559 9,413 - 7,835 15,448 32,696 20,680 11,946 4,031 2,611 17,068 90 2,132	107,294 1,320 6,249 1,489 13,962 1,699 132,012 8,687 - 7,585 16,450 32,722 20,093 8,630 2,830 2,830 2,830 2,830 2,830 2,831 14,337 79 1,385	107,700 - 5,944 5,240 13,962 134,807 9,960 - 8,586 17,380 35,926 20,503 9,316 3,121 2,367 14,896 829 2,785	107,811 - 5,944 8,820 13,962 1,887 138,423 11,168 - 7,686 15,215 34,070 21,102 8,970 2,949 2,394 18,758 1,242 847	(89,030) - 154 3,273 13,962 584 (71,057) 3,124 - - 8,500 6,880 18,505 (12,151) 3,649 1,147 (762) 20,496		1,126,633 14,998 32,100 22,452 180,151 17,665 1,393,999 111,449 11,359 27,096 125,235 186,069 461,208 218,908 107,812 35,740 25,712 206,621 3,201 16,828	1,129,828 30,600 5,151 - 174,144 17,915 <b>1,357,638</b> 147,615 16,350 49,668 199,476 135,877 <b>548,986</b> 222,011 95,860 36,695 26,807 152,500	3,195 15,602 (26,949) (22,452) (6,007) 250 (36,361) 36,166 4,991 22,572 74,241 (50,192) 87,778 3,103 (11,952) 955 1,095 (54,121) 2,564 (3,828)
Expenses Certifica 1100 1177 1200 1300 1900 Classifier 2100 2200 2300 2400 2900 Benefits 3101 3202 3301 3311 3311	ted Salaries Teachers' Salaries Teachers' Substitute Hours Teachers' Extra Duty/Stipends Pupil Support Salaries Administrators' Salaries Other Certificated Salaries d Salaries Instructional Salaries Support Salaries Classified Administrators' Salaries Clerical and Office Staff Salaries Other Classified Salaries Other Classified Salaries STRS PERS OASDI Medicare Health and Welfare State Unemployment	88,461 120 22,631 2,198 113,411 1,644 3,086 7,499 1,546 13,776 17,366 4,941 1,505 1,769 14,788 61	118,203 - 1,720 - 12,732 850 133,505 5,944 1,750 4,516 9,517 14,493 36,220 20,899 8,568 2,881 2,881 2,383 15,542 82	136,289 1,643 - 12,732 (254) 150,409 15,286 3,823 5,946 15,427 20,586 61,067 23,803 16,924 4,191 2,941 13,731 101	111,894 3,420 - 12,732 2,309 130,353 14,896 3,425 4,516 18,410 24,091 65,338 20,169 13,508 4,583 2,712 28,129 93	111,250 2,473 21,440 1,337 136,499 10,606 1,113 4,516 14,606 19,634 50,475 26,340 6,380 3,703 2,589 17,235 89	111,324 1,680 425 14,116 1,579 129,124 10,671 1,248 4,516 10,870 16,264 43,569 20,066 7,496 2,594 2,204 13,208 76	106,258 2,483 5,944 1,608 13,962 1,699 131,953 10,049 - - - - - - - - - - - - - - - - - - -	109,180 1,860 6,144 1,595 13,962 1,818 134,559 9,413 - 7,835 15,448 32,696 20,680 11,946 4,031 2,611 17,068 90	107,294 1,320 6,249 1,489 13,962 1,699 132,012 8,687 - - - - - - - - - - - - - - - - - - -	107,700 5,944 5,240 13,962 134,807 9,960 - - - - - - - - - - - - -	107,811 - 5,944 8,820 13,962 1,887 138,423 11,168 - 7,686 15,215 34,070 21,102 8,970 2,949 2,394 18,758 1,242	(89,030) - 154 3,273 13,962 584 (71,057) 3,124 - - 8,500 6,880 18,505 (12,151) 3,649 1,147 (762) 20,496		1,126,633 14,998 32,100 22,452 180,151 17,665 1,393,999 1111,449 11,359 27,096 125,235 186,069 461,208 218,908 107,812 35,740 25,712 206,621 3,201	1,129,828 30,600 5,151 174,144 17,915 <b>1,357,638</b> 147,615 16,350 49,668 199,476 135,877 <b>548,986</b> 222,011 95,860 36,695 26,807 152,500 5,765	3,195 15,602 (26,949) (22,452) (6,007) 250 (36,361) 36,166 4,991 22,572 74,241 (50,192) 87,778 3,103 (11,952) 955 1,095 (54,121) 2,564



#### Monthly Cash Flow/Forecast FY19-20

Revised 06/05/2020

Abb         Abd         Abd         Abd         Abd         Abd         Abd         Abd         Marce	Revised 06/05/2020																
44.00       Chebook and Core Marchen, 10.00       10.00	ADA = 293.37	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20				
44.00       Chebook and Core Marchen, 10.00       10.00	Books and Supplies																
4420       biols of leferent with an of lefere		19.614	-	-	-	183	-	-	-	-		-	-	-	19.797	17.465	(2.332)
4426       School Spape       9.99       9.99       9.99       9.90 <td></td> <td></td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>7.673</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td></td> <td></td> <td></td>			-	-	-	-	-	-	7.673	-	-	-	-	-			
4405       Settor       -		25.987	9,398	(80)	-	6.931	175	928		2,774	1.626	(387)	1.000	-			
4131       Office Expense       200       3-30       2.50       1.444       6.37       3.80       1.242       2.500       2.400       2.500       2.000       3.80       2.225       3.9.30       3.00       1.000       4.00         4100       Intrace Lideol Signer       6.500       9.70       1.25       1.100       2.000       1.000       4.00       1.000       4.00       1.000       4.00       1.000       4.00       1.000       4.00       1.000       4.00       1.000       4.00       1.000       4.00       1.000       4.00       1.000       4.00       1.000       4.00       1.000       4.00       1.000       4.00       1.000       4.00       1.000       4.00       1.0		-	-	-	-			-	-	-	-		-	-		-	
4419         School Functioning Leguners         1         -         -         -         907         200         -         -         808         3.000         400           Subprime         40.00         Constrained         1.000         1.000         1.000         40.000 <td></td> <td>203</td> <td>343</td> <td>265</td> <td>1 360</td> <td></td> <td></td> <td>848</td> <td>1 237</td> <td>520</td> <td>2 442</td> <td></td> <td>2 000</td> <td>_</td> <td></td> <td>24 225</td> <td></td>		203	343	265	1 360			848	1 237	520	2 442		2 000	_		24 225	
Hard Noncombined Function         I <td>-</td> <td></td> <td>-</td> <td></td> <td>2,000</td> <td>-,</td> <td>-</td> <td>-</td> <td></td> <td></td> <td></td> <td>2,505</td> <td>2,000</td> <td></td> <td></td> <td></td> <td></td>	-		-		2,000	-,	-	-				2,505	2,000				
Hologeneric for Cost         48,84         9,740         138         1,360         8,778         1,038         3,777         5,040         2,778         1,000         1,78         1,18         7,133         (1,130)           Size secial Education         -         -         -         -         -         -         -         -         -         1,23         -         1,165         -         1,186         -         1,185         -         1,185         -         1,185         -         1,185         -         1,185         -         1,185         -         1,185         -         1,185         -         1,185         -         1,185         -         1,185         -         1,185         -         1,185         -         1,185         -         1,185         -         1,185         -         1,185         -         1,185         -         1,185         -         1,125         -         1,126         -         1,126         -         1,126         -         1,126         -         1,126         -         1,126         -         1,126         -         1,126         -         1,126         -         1,126         -         1,126         -         1,126 <td></td> <td></td> <td></td> <td></td> <td>_</td> <td></td> <td>_</td> <td></td> <td>507</td> <td>502</td> <td></td> <td>203</td> <td>_</td> <td></td> <td></td> <td></td> <td></td>					_		_		507	502		203	_				
biologenent for location         - <td>4400 Noncapitalized Equipment</td> <td>45 804</td> <td>9 740</td> <td>185</td> <td>1 360</td> <td>8 729</td> <td>1 106</td> <td>1 776</td> <td>10 353</td> <td>3 797</td> <td></td> <td></td> <td>3 000</td> <td>-</td> <td></td> <td></td> <td></td>	4400 Noncapitalized Equipment	45 804	9 740	185	1 360	8 729	1 106	1 776	10 353	3 797			3 000	-			
Size       Special Education       -	Subagreement Services	15,001	5),7 10	100	1,500	0,720	1,100	2,770	10,000	5,757	0,001	2,770	5,000		50,202		(22)/00/
11:0:       1:0:    <	-	-	-	-	-	-	-	-	-	3.840	5,760	12.154	11.626	-	33.380		(33,380)
Single Other Succinging Constraints         I	-			_	-	-	-	1 227	-		-,			_			
Control         Control <t< td=""><td>-</td><td>_</td><td></td><td>-</td><td>-</td><td></td><td>_</td><td></td><td></td><td>-</td><td>_</td><td></td><td>-</td><td></td><td></td><td></td><td></td></t<>	-	_		-	-		_			-	_		-				
Operations and Housekeping S201 Advance         -		-	-	-	-	-	-		-	4,268	5,760	12.154	11.626	-			
Single       Loo       ·	Operations and Housekeeping							_,		.,	27.22	/					(,,
Sind       Durs & Membership       1,000       ·<	5201 Auto and Travel	445	1,065	-	-	1,577	45	416	636	97	-	515	323	-	5,118	5,118	-
dot       mutance       9,285       8,841       9,085       1,205 <t< td=""><td>5300 Dues &amp; Memberships</td><td>1.000</td><td>· -</td><td>-</td><td>-</td><td>-</td><td>-</td><td>-</td><td>-</td><td>-</td><td>-</td><td>-</td><td>-</td><td>-</td><td>1.000</td><td>3.582</td><td>2.582</td></t<>	5300 Dues & Memberships	1.000	· -	-	-	-	-	-	-	-	-	-	-	-	1.000	3.582	2.582
S101       UNINE       8,841       9,08       9,01       1,3,46       1,3,07       3,4,3       8,06       4,409       4,393       2,490       1,400       4,00	•	,	-	8.224	1.772	1.767	2,175	408	408	408	408	408	408	-		,	
Sold		,	9 089			,	,							_		,	
9900       Communications       2,554       9,44       437       1,044       952       9,39       7,71       701       795       729       800			-	-									,			,	
Sp1       Postage and Shipping       -       -       363       4/2       6/6       2/4       7/4       1/2       0/2       1/2 <td></td> <td>2 554</td> <td>544</td> <td>/37</td> <td>1 044</td> <td>52</td> <td>530</td> <td></td> <td></td> <td></td> <td></td> <td>729</td> <td>,</td> <td></td> <td></td> <td>,</td> <td></td>		2 554	544	/37	1 044	52	530					729	,			,	
22,125         10.099         9,562         17,025         14,245         6,668         10.056         12,037         8,106         4,912         3,654         8,551         129,139         13,447         5,208           Follite, Repairs and Other Lasses         47,379         48,867		2,554	544	437				,					800			11,000	
Facilities, Repairs and Online Lases         set of the state of	5901 Postage and Shipping	- 22 125	10 600	9 562							-		- 8 551	-		134 347	
501       Reft       47,379       47,379       47,379       47,879       48,867	Facilities, Repairs and Other Leases	22,123	10,055	3,302	17,025	14,743	0,000	11,050	12,037	0,100	4,312	5,054	0,551	-	125,135	134,347	5,200
So2       Additional Rent       .	· · ·	47 379	48 718	47 379	48 867	48 867	48 867	48 867	48 867	48 867	48 867	48 867	48 867	_	583,279	583 995	717
5063       Equipment Lases       1,068       1,128       3,20       1,520       3,500       891       1,159       1,583       1,575		,		-						-	-					565,555	
560       Other Lesses       -		1.068	1 1 2 8	320	1 5 2 9		801	1 150	675	2 371	1 5 8 3	1 5 8 8	1 575			18 900	
St01         Repairs and Maintenance         -         -         -         390         -         -         1.000         -         3.425         9.700         6.275           Professional/Consulting Services         48,447         49,931         48,307         50.395         52.991         49,758         59.0976         49.942         51.628         50.4050         55.1442         -         604.723         60.723         60.723         60.72		1,000	1,120	520	1,525	3,300	001	1,155		2,371	1,505	1,500	1,575	-		10,500	
48,447         49,931         48,307         50.395         52,991         49,758         50,976         49,942         51,628         50,455         51,442         604,723         612,595         7,872           S501 IT         -         -         -         -         -         -         -         -         -         -         1,625         11,855         14,000         2,145           S601 IT         -         -         -         -         -         -         -         -         4,972         1,020         1,000         2,145         503         1,920         -         -         -         -         4,972         1,000         2,145         503         4,972         1,010         9,030         3,498         3,648         3,000         1,000         4,923         4,925         -         -         -         1,600         1,600         3,293 <t< td=""><td></td><td></td><td>-</td><td>-</td><td>-</td><td>- 202</td><td>-</td><td>050</td><td>400</td><td>-</td><td>-</td><td>-</td><td>1 000</td><td></td><td></td><td>0.700</td><td></td></t<>			-	-	-	- 202	-	050	400	-	-	-	1 000			0.700	
Professional/Consulting Services         .         <	5610 Repairs and Maintenance	- 48 447			50 395		49 758		49 942		50.450	- 50.455		-			
S801       IT       -       -       -       -       -       -       -       795       4,033       (4,395)       4,537       -       -       1,625       11,855       11,855       10,000       2,145         S802       Legal       926       711       4,500       -	Professional/Consulting Services	-0,-+7	43,331	40,507	50,555	52,551	43,730	50,570	43,342	51,020	50,450	50,455	51,442		004,723	012,355	7,072
5802       Audit & Taxes       -       -       -       -       -       -       -       2,500       -       6,002       9,500       3,498         5803       Legal       926       7.11       4,500       -       892       -       -       -       -       4,972       -       12,000       12,000       8,000       8,000       8,000       8,000       8,000       8,000       8,000       8,000       8,000       8,000       8,000       8,000       8,000       8,000       8,000       8,000       8,000       2,500       3,564       -       3,57       -       -       33,564       10,000       8,000       22,564         5805       General Consulting       1,422       -       1,015       5,180       10,701       9,030       -       7,518       2,400       4,787       (4,120)       202       -       -       33,564       12,000       12,1000       12,1000       1		-	-	-	-	375	4.824	-	795	4.093	(4.395)	4.537	-	1.625	11.855	14.000	2.145
5803       Legal       926       711       4,500       -       892       -       -       -       -       -       4,972       -       12,000       12,000       12,000       12,000       12,000       12,000       12,000       12,000       12,000       15,000       8,000       8,000       8,000       8,000       8,000       8,000       8,000       2,954         5805       General Consulting       1,422       -       1,015       5,100       0,703       -       7,518       2,400       4,755       (4,120)       202       -       -       -       14,529       35,800       21,271         5805       Special Activities/Field Trips       -       15       -<		_		-	-		-	3 502		-	-		2 500	-			
5804       Professional Development       400       725       (725)       -       3,361       665       97       450       46       -       (218)       2,168       -       7,000       15,000       8,000         5805       General Consulting       1,422       -       1,013       5,180       10,070       9,030       2,900       2,893       6,048       -       375       -       -       33,564       10,000       (29,564)         5805       General Consulting       -       190       2,462       -       105       -       -       -       -       25       -       -       14,529       55,800       15,500       35,800       21,271         5807       Bank Charges       -       -       15       -       450       7,09       7,09       1,000       5,307       5,373       5,733       5,733       5,733       5,733       5,733       5,735       5,735       5,735       5,735		926		4 500	-	892	_			-	_		,				-
5805       General Consulting       1,422       -       1,015       5,180       10,701       9,030       2,990       2,893       6,048        375         39,564       10,000       (22,564)         5805       Special Activities/Field Trips       -       15       -       -       15       -       -       -       -       -       -       55       -       55       -       55       -       (55)       5808       Printing       -       -       -       445       -       -       -       -       445       -       -       -       -       445       -       -       -       -       445       -	5						605	07	450	16		(219)					8 000
S806       Special Activities/Field Trips       -       190       2,462       -       1,093       -       7,518       2,400       4,785       (4,120)       202       -       -       -       35,800       21,271         5807       Bark Charges       -       -       15       -       -       -       25       -       -       855       -       (445)         5809       Other taxes and fees       -       32       -       20       321       140       660       697       1,480       450       781       719       -       5300       1,500       (445)         5810       Payroll Service Fee       6695       929       4       -       -       -       -       -       -       -       -       -       -       450       450       781       719       4.877       70003       74,203       33,407         5811       Management Fee       7,084       7,084       7,084       2,201       2,231       2,231       2,973       1,603       1,003       1,952       1,003       1,374       5,101       26,266       30,857       4,591         5811       Management Fee       7,084       7,084			725		E 190	,							2,100				
5807       Bank Charges       -       -       15       -       15       -       -       -       25       -       -       55       -       (55)         5808       Printing       -       -       -       -       445       -       -       -       445       -       (445)         5809       Other taxes and fees       -       32       -       0       321       140       660       697       1,480       450       781       719       -       445       -       (445)         5810       Payroll Service Fee       695       929       4       -       -       -       450       497       466       1,002       833       -       4,877       10,000       5,323       5,733       5,733       5,733       5,733       5,733       5,733       5,733       5,733       5,733       5,733       5,733       5,733       5,000       5,000       5,000       -       3,247       3,247       1,003       1,952       1,003       1,952       1,003       1,374       5,101       5,000       5,000       5,000       5,000       5,000       5,000       5,000       5,000       5,000       5,000       5,0	-	1,422	100	,	3,180	,	9,030	,			(4 120)		-				
5808 Printing       -       <		-	190	,	-	1,095	-	7,518	2,400	4,765	(4,120)		-	-		55,600	
5809       Other taxes and fees       -       32       -       20       321       140       660       697       1,480       450       781       719       -       5,000       1,500       (3,00)         5810       Payroll Service Fee       695       929       4       -       -       -       450       497       466       1,002       833       -       4,877       10,000       5,123         5811       Management Fee       7,084       7,084       7,084       7,084       1,500       5,967       5,967       5,973       5,733       5,733       5,731       5,101       26,266       30,347       3,477 </td <td>0</td> <td>-</td> <td>-</td> <td>15</td> <td>-</td> <td>-</td> <td></td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>25</td> <td>-</td> <td>-</td> <td></td> <td>-</td> <td></td>	0	-	-	15	-	-		-	-	-	-	25	-	-		-	
5810       Payroll Service Fee       695       929       4       -       -       -       450       497       466       1,002       833       -       4,877       10,000       5,123         5811       Management Fee       7,084       7,084       7,084       7,084       7,084       1,500       5,967       5,967       5,967       5,733       5,733       5,733       -       70,903       74,250       3,347         5812       District Oversight Fee       -       1,362       1,832       3,601       2,231       2,231       2,973       1,603       1,003       1,374       5,101       26,266       30,857       4,591         5815       Public Relations/Recruitment       11,076       11,402       16,187       15,885       20,824       23,536       24,267       15,465       23,919       459       13,650       20,399       6,726       203,796       217,907       14,111         Depreciation       -       -       -       -       209       209       7,981       1,619       1,619       -       11,846       2,133       (9,713)         1nterest       -       3,497       -       -       4,609       -       -       -<	5		-	-	-	-		-	-	-	-	-	-	-		-	
5811       Management Fee       7,084       7,084       7,084       7,084       7,084       1,500       5,967       5,967       5,733		-		-	20	321	140	660						-		,	
5812       District Oversight Fee       -       1,362       1,832       3,601       2,231       2,231       2,973       1,603       1,003       1,952       1,003       1,374       5,011       26,266       30,857       4,591         5815       Public Relations/Recruitment       550       369       -       -       350       189       650       210       -       373       210       2,099       -       5,000       5,000       -         Depreciation       -       -       -       -       -       -       20,824       23,536       24,267       15,465       23,919       459       13,650       20,399       6,726       203,796       217,907       14,111         Depreciation Expense       -       -       -       -       -       -       209       209       7,981       1,619       1,619       -       11,846       2,133       (9,713)         Interest       - </td <td></td> <td></td> <td></td> <td></td> <td></td> <td>-</td> <td>-</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>-</td> <td></td> <td>,</td> <td></td>						-	-							-		,	
5815 Public Relations/Recruitment       550       369       -       350       189       650       210       -       373       210       2,099       -       5,000       5,000       -         11,076       11,076       11,402       16,187       15,885       20,824       23,536       24,267       15,465       23,919       459       13,650       20,399       6,726       203,796       217,907       14,111         Depreciation       -       -       -       -       -       209       209       209       7,981       1,619       1,619       -       2,133       (9,713)         1       -       -       -       -       -       -       209       209       209       7,981       1,619       1,619       11,846       2,133       (9,713)         Interest       -       -       -       -       -       -       -       -       -       -       -       8,106       8,000       (106)         7438       Interest Expense       -       -       -       -       -       -       -       -       -       8,006       8,000       (106)         7438       Interest       -	-	7,084		,		,	,	,					,	-			
11,076       11,402       16,187       15,885       20,824       23,536       24,267       15,465       23,919       459       13,650       20,399       6,726       203,796       217,907       14,111         6900       Depreciation Expense       -       -       -       -       209       209       7,981       1,619       1,619       -       11,846       2,133       (9,713)         Interest       7438       Interest Expense       -       -       4,609       -       -       -       -       -       8,000       (106)         Total Expenses       296,320       303,102       352,285       351,020       342,068       305,483       310,789       313,898       306,368       300,691       313,136       56,845       6,726       3,558,730       3,507,583       (51,147)         Monthly Surplus (Deficit)       (294,716)       (149,289)       (35,701)       30,789       (86,138)       73,817       (45,353)       (71,208)       (56,260)       223,598       (62,176)       80,546       380,814       (11,276)       55,506       (66,782)	-	-		1,832	3,601		,	,		1,003				5,101			
Depreciation         -         -         -         209         209         7,981         1,619         -         11,846         2,133         (9,713)           6900         Depreciation Expense         -         -         -         -         209         209         7,981         1,619         -         11,846         2,133         (9,713)           Interest         -         -         -         -         209         209         7,981         1,619         -         11,846         2,133         (9,713)           Interest         -         -         3,497         -         4,609         -         -         -         -         8,106         8,000         (106)           -         -         3,497         -         4,609         -         -         -         -         8,106         8,000         (106)           -         -         3,497         -         4,609         -         -         -         -         8,106         8,000         (106)           -         -         3,497         -         4,609         -         -         -         -         8,006         8,000         (106)           -	5815 Public Relations/Recruitment			-	-					-			,	-			
6900 Depreciation Expense       -       -       -       209       209       7,981       1,619       -       11,846       2,133       (9,713)         Interest       -       -       -       209       209       7,981       1,619       -       11,846       2,133       (9,713)         Interest       -       -       -       -       -       -       -       8,106       8,000       (106)         -       3,497       -       4,609       -       -       -       -       8,106       8,000       (106)         -       3,497       -       4,609       -       -       -       -       8,106       8,000       (106)         -       -       3,497       -       4,609       -       -       -       -       8,006       8,000       (106)         -       -       3,497       -       4,609       -       -       -       -       8,006       8,000       (106)         -       -       -       -       -       -       -       -       8,000       (106)         -       -       -       -       -       -       -       - <td></td> <td>11,076</td> <td>11,402</td> <td>16,187</td> <td>15,885</td> <td>20,824</td> <td>23,536</td> <td>24,267</td> <td>15,465</td> <td>23,919</td> <td>459</td> <td>13,650</td> <td>20,399</td> <td>6,726</td> <td>203,796</td> <td>217,907</td> <td>14,111</td>		11,076	11,402	16,187	15,885	20,824	23,536	24,267	15,465	23,919	459	13,650	20,399	6,726	203,796	217,907	14,111
Interest       3,497       4,609       9       1,619       1,619       11,846       2,133       (9,713)         7438       Interest Expense       3,497       4,609       -       -       -       8,106       8,000       (106)         -       3,497       -       4,609       -       -       -       -       8,000       (106)         -       3,497       -       4,609       -       -       -       -       8,000       (106)         -       3,497       -       4,609       -       -       -       -       8,000       (106)         -       3,497       -       4,609       -       -       -       -       8,000       (106)         -       3,497       -       4,609       -       -       -       -       8,000       (106)         -       -       3,497       -       4,609       -	-							200	200	200	7.004					2.422	10 742
Interest         3,497         4,609         6,009         6,009         6,000	6900 Depreciation Expense	-	-	· ·		-	· ·							-			
7438 Interest Expense       -       3,497       -       4,609       -       -       -       8,006       8,000       (106)         -       -       3,497       -       4,609       -       -       -       -       8,000       (106)         -       3,497       -       4,609       -       -       -       -       8,000       (106)         Total Expenses       296,320       303,102       352,285       351,020       342,068       305,483       310,789       313,898       306,368       300,691       313,136       56,845       6,726       3,558,730       3,507,583       (51,147)         Monthly Surplus (Deficit)       (294,716)       (149,289)       (35,701)       30,789       (86,138)       73,817       (45,353)       (71,208)       (56,260)       223,598       (62,176)       80,546       380,814       (11,276)       55,506       (66,782)	Interest	-	-	-	-	-	-	209	209	209	7,961	1,019	1,019	-	11,040	2,133	(9,713)
-       3,497       -       4,609       -       -       8,106       8,000       (106)         Total Expenses       296,320       303,102       352,285       351,020       342,068       305,483       310,789       313,898       306,368       300,691       313,136       56,845       6,726       3,558,730       3,507,583       (51,147)         Monthly Surplus (Deficit)       (294,716)       (149,289)       (35,701)       30,789       (86,138)       73,817       (45,353)       (71,208)       (56,260)       223,598       (62,176)       80,546       380,814       (11,276)       55,506       (66,782)			-	3,497			4,609	-		-			-		8,106	8,000	(106)
Monthly Surplus (Deficit) (294,716) (149,289) (35,701) 30,789 (86,138) 73,817 (45,353) (71,208) (56,260) 223,598 (62,176) 80,546 380,814 (11,276) 55,506 (66,782)	P	-	-		-	-		-	-	-	-	-	-	-			
Monthly Surplus (Deficit) (294,716) (149,289) (35,701) 30,789 (86,138) 73,817 (45,353) (71,208) (56,260) 223,598 (62,176) 80,546 380,814 (11,276) 55,506 (66,782)																	
	Total Expenses	296,320	303,102	352,285	351,020	342,068	305,483	310,789	313,898	306,368	300,691	313,136	56,845	6,726	3,558,730	3,507,583	(51,147)
	Monthly Surplus (Deficit)	(294,716)	(149,289)	(35,701)	30,789	(86,138)	73,817	(45,353)	(71,208)	(56,260)	223,598	(62,176)	80,546	380,814	(11,276)	55,506	<u>(6</u> 6,782)
															0%	2%	



Monthly Cash Flow/Forecast FY19-20

Revised 06/05/2020

ADA = 293.37	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	Year-End Accruals	Annual Forecast	1st Interim Budget	Favorable / (Unfav.)
Cash Flow Adjustments																
Monthly Surplus (Deficit)	(294,716)	(149,289)	(35,701)	30,789	(86,138)	73,817	(45,353)	(71,208)	(56,260)	223,598	(62,176)	80,546	380,814	(11,276)		
Cash flows from operating activities														-		
Depreciation/Amortization	-	-	-	-	-	-	209	209	209	7,981	1,619	1,619	-	11,846		
Public Funding Receivables	381,765	10,176	-	-	-	(137,000)	137,000	-	-	(22,390)	22,390	-	(387,540)	4,401		
Grants and Contributions Rec.			88,937	90,352	27,052	450	(15,613)	69,667	899	899	488	(3,251)	-	259,879		
Prepaid Expenses	-	-	74,538	-	(1,469)	(3,014)	(20,799)	3,590	(2,633)	(45,265)	(623)	2,548	-	6,872		
Accounts Payable	(24,716)	10,949	(16,543)	(33,099)	(7,098)	(5,986)	52,978	(11,881)	9,643	(57,467)	(7,084)	(9,573)	6,726	(93,151)		
Accrued Expenses	(31,636)	35,278	45,992	(10,065)	34,024	(25,559)	(19,975)	(26,948)	23,862	(20,872)	3,717	(72,487)	-	(64,668)		
Summer Holdback	-	12,138	14,785	10,190	11,563	11,628	11,628	11,628	11,628	11,550	11,550	(116,959)	-	1,330	-	
Cash flows from investing activities														-		
Purchases of Prop. And Equip.	-	-	-	-	-	-	(50,185)	-	-	-	-	-	-	(50,185)	-	
Cash flows from financing activities														-		
Proceeds from Factoring	-	-	200,000	-	-	150,000	-	-	-	-	-	-	-	350,000	-	
Payments on Factoring	-	-	(50,679)	(150,000)	(80,000)	(68,888)	-	(52,000)	(52,000)	(50,609)	-	-	-	(504,176)	-	
Proceeds(Payments) on Debt	-	-	-	-	-	-	-	-	-	529,920			-	529,920	-	
Total Change in Cash	30,697	(80,748)	321,329	(61,833)	(102,066)	(4,552)	49,890	(76,942)	(64,651)	577,345	(30,120)	(117,558)				
Cash, Beginning of Month	105,648	136,345	55,597	376,926	315,093	213,027	208,475	258,365	181,423	116,772	694,117	663,997				
Cash, End of Month	136,345	55,597	376,926	315,093	213,027	208,475	258,365	181,423	116,772	694,117	663,997	546,439				



#### Statement of Financial Position

May 31, 2020

	Current Balance	 inning Year Balance	Y	ID Change	YTD % Change
Assets					
Current Assets					
Cash & Cash Equivalents	\$ 663,997	\$ 105,648	\$	558,349	529%
Accounts Receivable	(3,251)	651,820		(655,071)	-100%
Factored Receivables	-	(154,176)		154,176	-100%
Prepaid Expenses	73,948	78,272		(4,325)	-6%
Total Current Assets	734,694	681,564		53,130	8%
Long-Term Assets					
Property & Equipment, Net	42,091	2,133		39,958	1873%
Deposits	28,000	28,000		-	0%
Total Long Term Assets	 70,091	30,133		39,958	133%
Total Assets	\$ 804,784	\$ 711,697	\$	93,088	13%
Liabilities					
Current Liabilities					
Accounts Payable	\$ 2,489	\$ 92,793	\$	(90,304)	-97%
Accrued Liabilities	216,957	90,848		126,109	139%
Total Current Liabilities	219,446	 183,642		35,805	19%
Long-Term Liabilities					
Notes Payable, Net of Current Portion	529,920	-		529,920	0%
Total Long-Term Liabilities	 529,920	 -		529,920	0%
Total Liabilities	 749,366	 183,642		565,724	308%
	 	 		<u> </u>	
Total Net Assets	 55,419	 528,055		(472,637)	-90%
Total Liabilities and Net Assets	\$ 804,784	\$ 711,697	\$	93,088	13%

#### Statement of Cash Flows

For the period ended May 31, 2020

	onth Ended 5/31/20	YTD Ended 05/31/20
Cash Flows from Operating Activities		
Change in Net Assets	\$ (62,176)	\$ (472,637)
Adjustments to reconcile change in net assets to net cash flows		
from operating activities:		
Depreciation	1,619	10,227
Decrease/(Increase) in Operating Assets:		
Public Funding Receivables	22,390	-
Grants, Contributions & Pledges Receivable	488	500,894
Prepaid Expenses	(623)	4,325
(Decrease)/Increase in Operating Liabilities:		
Accounts Payable	(7,084)	(90,304)
Accrued Expenses	 15,267	 126,109
Total Cash Flows from Operating Activities	 (30,120)	 78,614
Cash Flows from Investing Activities		
Purchase of Property & Equipment	-	(50,185)
Total Cash Flows from Investing Activities	 -	 (50,185)
Cash Flows from Financing Activities		
Proceeds from (payments on) Long-Term Debt	-	529,920
Total Cash Flows from Financing Activities	 -	 529,920
Change in Cash & Cash Equivalents	(30,120)	558,349
Cash & Cash Equivalents, Beginning of Period	 694,117	 105,648
Cash and Cash Equivalents, End of Period	\$ 663,997	\$ 663,997

#### Accounts Payable Aging

May 31, 2020

Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
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#### Check Register

#### For the period ended May 31, 2020

Check Number	Vendor Name	Check Date	Check Amount
7255	Jug Handle Creek Farm and Nature Center	5/1/2020	643.80
7270	Chico Guild Hall	5/1/2020	390.00
10164	Adriana Lujan	5/15/2020	65.00
10165	Advanced Document Concepts for Business	5/15/2020	96.53
10166	Blue Shield of California	5/15/2020	353.30
10167	Buck Ernest	5/15/2020	1,348.84
10168	Charter Impact	5/15/2020	6,184.50
10169	Graciela Hambek	5/15/2020	300.00
10170	Jacia Cornwise	5/15/2020	200.00
10171	Lotus Educational Services, Inc.	5/15/2020	4,474.10
10172	North State Parent	5/15/2020	210.00
10173	Nova White	5/15/2020	500.00
10174	Paybridge LLC	5/15/2020	300.00
10175	PG&E	5/15/2020	2,136.89
10176	Philadelphia Insurance Companies	5/15/2020	1,767.29
10177	Syncb/Amazon	5/15/2020	388.57
10178	CDW Government	5/22/2020	2,672.52
10179	CSMC	5/22/2020	7,084.00
10180	Leen Brothers Enterprises	5/22/2020	48,866.97
10181	Advanced Document Concepts for Business	5/29/2020	585.39
10182	Anthem Blue Cross	5/29/2020	17,870.05
10183	Blue Shield of California	5/29/2020	353.30
10184	California State University Chico	5/29/2020	20.00
10185	California Water Service	5/29/2020	618.45
10186	Charter Impact	5/29/2020	250.00
10187	Comcast	5/29/2020	497.41
10188	Document Tracking Services	5/29/2020	395.00
10189	E-Rate Advisors	5/29/2020	375.00
10190	Employment Development Dept	5/29/2020	411.45
10191	Full Circle Speech Therapy	5/29/2020	7,680.00
10192	Humana Insurance Co	5/29/2020	2,272.35
10193	Jordan R. Todd	5/29/2020	325.62
10194	Office Depot Inc	5/29/2020	358.08
10195	PG&E	5/29/2020	1,555.02
10196	Pure Water Partners	5/29/2020	42.90
10197	Sarah Lee	5/29/2020	184.19
10198	Syncb/Amazon	5/29/2020	242.08
10199	TIAA Commercial Finance, Inc.	5/29/2020	960.22
ACH	Postal Plus	5/1/2020	8.80
ACH	Stamp.com	5/1/2020	17.99
ACH	Oregon Shakespeare Festival	5/1/2020	500.00
ACH	Benefit Resource, Inc	5/1/2020	1,659.00
ACH	Benefit Resource, Inc	5/1/2020	155.00
ACH	Stamp.com	5/1/2020	17.99
ACH	Logic of English	5/1/2020	202.70
ACH	Flaghouse, Inc.	5/1/2020	90.59
ACH	SurveyMonkey	5/1/2020	276.00
	ourcentonicy	5/ 1/ 2020	270.00

#### Check Register

For the period ended May 31, 2020

Check Number	Vendor Name	Check Date	Check Amount
ACH	SurveyMonkey	5/1/2020	5.00
ACH	Stamp.com	5/1/2020	17.99
ACH	Postal Plus	5/1/2020	20.74
ACH	Benefit Resource, Inc	5/1/2020	155.00
ACH	Benefit Resource, Inc	5/1/2020	132.00
ACH	United States Postal Service	5/1/2020	152.70
ACH	Benefit Resource, Inc	5/1/2020	1,659.00
ACH	Stamp.com	5/1/2020	17.99
ACH	Benefit Resource, Inc	5/1/2020	132.00
ACH	Postal Plus	5/1/2020	207.76
ACH	Trainingnow.com	5/1/2020	15.95
ACH	Trainingnow.com	5/1/2020	15.95
ACH	Trainingnow.com	5/1/2020	15.95
ACH	Everyday Speech	5/1/2020	199.99
ACH	AirBnB	5/1/2020	255.64
ACH	Harland Clarke	5/1/2020	44.54
ACH	GoDaddy's	5/1/2020	239.88
ACH	Waterfront Hotel	5/1/2020	259.69
ACH	Stamp.com	5/1/2020	50.00
ACH	Benefit Resource, Inc	5/1/2020	132.00
ACH	Sprint	5/5/2020	99.94
ACH	Humana Insurance Co	5/5/2020	2,272.35
ACH	Adobe Inc.	5/8/2020	179.88
ACH	Benefit Resource, Inc	5/11/2020	155.00
ACH	Employment Development Department	5/11/2020	221.28
ACH	Employment Development Department	5/11/2020	232.76
ACH	Internal Revenue Services	5/11/2020	3,997.19
ACH	Employment Development Department	5/12/2020	411.45
ACH	CalPERS	5/18/2020	2,051.29
ACH	CalPERS	5/18/2020	4,765.69
ACH	Golden Valley Bank	5/26/2020	25.00
ACH	Employment Development Dept	5/27/2020	1,429.78
ACH	Employment Development Dept	5/27/2020	2,916.49
ACH	Anthem Blue Cross	5/27/2020	17,870.05
ACH	Internal Revenue Services	5/27/2020	18,817.06

Total Disbursements Issued in May <u>\$ 175,081.87</u>

### **Business Checking – XXXXX0889**

#### **Search transactions**

Activity: Date range; Start date: May 01, 2020; End date: May 31, 2020; Type: All

#### Transactions

0	Pending • F	Posted			2
	Date 🚽	Description ≎	Debit ≎	Credit \$	Balance
۰ ۱	May 29, 2020	<u>Check 10179</u>	7,084.00		701,867.13
	May 29, 2020	<u>Check 10167</u>	1,348.84		708,951.13
۹	May 29, 2020	ACH Payment BENEFIT RESOURCE BRI XFER MEDICAL FSA	1,659.00		710,299.97
۲	May 29, 2020	ACH Deposit EL DORADO COUNTY AP PAYMENT		11,023.00	711,958.97
	May 28, 2020	<u>Check 10178</u>	2,672.52		700,935.97
۲	May 28, 2020	<u>Check 7283</u>	92.07		703,608.49
۲	May 28, 2020	ATM RCR Payment STAMPS.COM 855-608-2677 CA #3136 POSTAGE	17.99		703,700.56
•	May 27, 2020	<u>Check 10180</u>	48,866.97		703,718.55
	May 27, 2020	ACH Payment IRS USATAXPYMT	18,817.06		752,585.52
	May 27, 2020	ACH Payment ANTHEM BLUE I010 CORP PYMT	17,870.05		771,402.58
۲	May 27, 2020	ACH Payment EMPLOYMENT DEVEL EDD EFTPMT UNEMPLOYMENT	2,916.49 <b>(</b>	(11)	789,272.63
	May 27, 2020	ACH Payment EMPLOYMENT DEVEL EDD EFTPMT UNEMPLOYMENT	1,429.78 <b>(</b>	רוט	792,189.12
۲	May 26, 2020	Stop Pmt Charge Stop Payment Charge ANTHEM CHECK NOT RECEIVED	25.00		793,618.90
•	May 26, 2020	Check 10170	200.00	e Al de la constance Al de la constance	793,643.90
۲	May 26, 2020	<u>Deposit</u>		97,602.00	793,843.90
۲	May 22, 2020	ACH Payment BLUE OAK CHARTER PAYROLL	67,008.69		696,241.90
۲	May 22, 2020	ACH Payment BLUE OAK CHARTER PAYROLL	16,764.47	an a	763,250.59
	May 22, 2020	ACH Payment BLUE OAK CHARTER PAYROLL	10,023.23		780,015.06
	May 22, 2020	ACH Payment BLUE OAK CHARTER PAYROLL	3,805.55		790,038.29
۲	May 21, 2020	<u>Check 10173</u>	500.00		793,843.84

				1. S. A.	
	Date 🚽	Description \$	Debit ≎	Credit ≎	Balance
۲	May 21, 2020	<u>Check 10174</u>	300.00		794,343.84
۲	May 21, 2020	<u>Check 10172</u>	210.00		794,643.84
•	May 21, 2020	POS Purchase YOUNG, MINNEY & CORR 9168379700 CA #3136 WEBINAR — PROF. DEVELOPMENT	20.00		794,853.84
•	May 20, 2020	<u>Check 10175</u>	2,136.89	•	794,873.84
	May 20, 2020	<u>Check 10177</u>	388.57		797,010.73
•	May 20, 2020	<u>Check 10165</u>	96.53		797,399.30
۰	May 20, 2020	<u>Deposit</u>		38,093.00	797,495.83
۲	May 19, 2020	<u>Check 10168</u>	6,184.50		759,402.83
۵	May 19, 2020	<u>Check 10171</u>	4,474.10		765,587.33
•	May 19, 2020	<u>Check 10176</u>	1,767.29		770,061.43
. 🔿	May 19, 2020	<u>Check 10169</u>	300.00		771,828.72
۲	May 19, 2020	<u>Check 10164</u>	65.00		772,128.72
	May 19, 2020	ACH Deposit AMZNBU3QB1EU AmazonSmil		225.27	772,193.72
۲	May 18, 2020	<u>Check 10166</u>	353.30		771,968.45
•	May 18, 2020	ACH Payment CALPERS 3100	4,765.69		772,321.75
•	May 18, 2020	ACH Payment CALPERS 3100	2,051.29		777,087.44
۲	May 18, 2020	ACH Deposit CHARTER ASSET MA PREFUND		87,241.39	779,138.73
- 	May 15, 2020	ACH Payment BENEFIT RESOURCE BRI XFER MEDICAL FSA	132.00		691,897.34
۲	May 15, 2020	POS Purchase DHARMA TRADING CO 7072830390 CA #3136 FTY AWAY ビネ おTH G	13.33 R.		692,029.34
۲	May 14, 2020	Deposit		1,912.91	692,042.67
۲	May 12, 2020	ACH Payment EMPLOYMENT DEVEL EDD EFTPMT(UI)	411.45		690,129.76
	May 11, 2020	ACH Payment IRS USATAXPYMT	3,997.19		690,541.21
•	May 11, 2020	ACH Payment EMPLOYMENT DEVEL EDD EFTPMT (U.I.)	232.76		694,538.40
•	May 11, 2020	ACH Payment EMPLOYMENT DEVEL EDD EFTPMT (U, I, )	221.28		694,771.16
•	May 11, 2020	ACH Payment BENEFIT RESOURCE BRI XFER NEDICAL FSA	155.00		694,992.44
۲	May 11, 2020	ACH Deposit Square Inc 200511P2		4.67	695,147.44
٠	May 08, 2020	ACH Payment BLUE OAK CHARTER PAYROLL	17,095.56		695,142.77
				•	

. *	Date 🖕	Description ≎	Debit \$	Credit \$	Balance
	May 08, 2020	(RENEWAL) ATM RCR Payment ADOBE ACROPRO SUBS 408-536-6000 CA #3136	179.88		712,238.33
	May 07, 2020	POS Purchase POSTAL PLUS 530-8911626 CA #3136 POSTAGE	21.00		712,418.21
۲	May 06, 2020	<u>Check 10156</u>	5,760.00		712,439.21
٩	May 05, 2020	<u>Check 10142</u>	1,209.60		718,199.21
	May 05, 2020	<u>Check 10162</u>	665.19		719,408.81
۲	May 05, 2020	<u>Check 10163</u>	337.85		720,074.00
	May 05, 2020	ACH Payment HUMANA, INC. INS PYMT INSURANCE	2,272.35	an an Alban an An Alban an Alban Martin Alban an Alban	720,411.85
	May 05, 2020	ACH Payment SPRINT8006396111 ACHBILLPAY VRXOFLURKE3IEHMY SCHOOL EMERGENCY CELL PHONE	99.94		722,684.20
, <b>O</b>	May 04, 2020	Check 10133	900.00		722,784.14
	May 04, 2020	ACH Deposit Square Inc 200504P2		18.99	723,684.14



# BLUE OAK SCHOOL

A WALDORF-INSPIRED PUBLIC CHARTER (K-8)

### **COVID-19 Operations Written Report for Blue Oak Charter School**

Local Educational Agency (LEA) Name	Contact Name and Title	Email and Phone	Date of Adoption
Blue Oak Charter School	Susan Domenighini Executive Director	sdomenighini@blueoakcharterschool .org (530) 879-7483 ext 2003	

Descriptions provided should include sufficient detail yet be sufficiently succinct to promote a broader understanding of the changes your LEA has put in place. LEAs are strongly encouraged to provide descriptions that do not exceed 300 words.

Provide an overview explaining the changes to program offerings that the LEA has made in response to school closures to address the COVID-19 emergency and the major impacts of the closures on students and families.

In Compliance with the advice of Governor Newsom and the Butte County Office of Education Blue Oak Charter School closed on site classes for the period from March 19, 2020 through the end of the school year, June 5th, 2020. Instruction was moved to Distance Learning.

A survey was conducted to determine connectivity and computer access of students and families. Based on the survey, 35 Chromebooks were issued to students from the class carts and returned at year end. Musical instruments were also issued and returned. Teachers utilized Zoom, Google Classroom, and Parent Square to communicate and work with students. Office hours for individual check-ins were established. Specialties, such as Spanish, Handwork, Games and Music either were included in the classroom Zoom or held class at additional times. Math tutoring and specific work with English Learners was also scheduled. The Special Education teacher met with their students weekly or as possible in addition to the classroom work.

Assignments were issued on a two week basis. Hard copy materials were issued made available through a pick-up and drop-off schedule.

Provide a description of how the LEA is meeting the needs of its English learners, foster youth and low-income students.

Blue Oak continued interventions and supports for English learners, foster youth and low-income students. Low- income students were issued Chromebooks if needed for internet access. Teachers and staff drove to the homes of students to deliver materials if the family was unable to come to school during the drive-by pick up. Teachers kept track of students accessing on line instruction and reported students not attending to the office staff for follow-up. The English Learner intervention program continued through the distance learning process.

Provide a description of the steps that have been taken by the LEA to continue delivering high-quality distance learning opportunities.

Blue Oak has a three pronged approach to prepare to continue to provide quality distance learning. First, Blue Oak has contracted with EarthSchooling, a Waldorf on line program, and will be increasing its use of iReady for intervention and assessment. Staff continues to look for other valuable resources in providing distance learning through on line and hard copy materials. Second, Specialties materials such as handwork and games are being redesigned and materials orders so they can be more easily accessed on line or through other distance means. Lastly, Blue Oak is preparing a professional development library and training to strength staffs ability to serve students through distance learning.

Blue Oak continues to meet with other educators within the county and the Waldorf community to further strengthen its distance offering.

Provide a description of the steps that have been taken by the LEA to provide school meals while maintaining social distancing practices.

Blue Oak has contracted with Chico Unified School District (CUSD) for its food services. Students were directed to Chico Unified food distribution centers to pick up meals. The schedule and location were posted regularly through the website and school newsletter.

Provide a description of the steps that have been taken by the LEA to arrange for supervision of students during ordinary school hours.

Parents were surveyed for their need of student supervision during the classroom closure. The need was small, approximately five to eight students. Families were referred to the Chico Area Recreation District for student supervision.



## **RESOLUTION OF THE CHARTER COUNCIL BLUE OAK CHARTER SCHOOL, INCORPORATED A California Public Benefit Corporation**

Board Resolution #2020-01

## ACCEPTANCE OF PAYCHECK PROTECTION PROGRAM LOAN

WHEREAS, Blue Oak Charter School, Incorporated ("Blue Oak") is a 501(c)(3) non-profit organization with fewer than 500 employees; and

WHEREAS, Blue Oak has received a loan from the Small Business Administration ("SBA") Paycheck Protection Program ("PPP loan") in the amount of \$529,919.65 through Golden Valley Bank; and

WHEREAS, applicants for PPP loans must certify to the following statements:

- The Applicant was in operation on February 15, 2020 and had employees for whom it paid salaries and payroll taxes or paid independent contractors, as reported on Form(s) 1099-MISC.
- Current economic uncertainty makes this loan request necessary to support the ongoing operations of the Applicant.
- The funds will be used to retain workers and maintain payroll or make mortgage interest payments, lease payments, and utility payments, as specified under the Paycheck Protection Program Rule; I understand that if the funds are knowingly used for unauthorized purposes, the federal government may hold me legally liable, such as for charges of fraud.
- The Applicant will provide to the Lender documentation verifying the number of full-time equivalent employees on the Applicant's payroll as well as the dollar amounts of payroll costs, covered mortgage interest payments, covered rent payments, and covered utilities for the eight-week period following this loan.
- I understand that loan forgiveness will be provided for the sum of documented payroll costs, covered mortgage interest payments, covered rent payments, and covered utilities for the eight-week period following this loan.



- I understand that loan forgiveness will be provided for the sum of documented payroll costs, covered mortgage interest payments, covered rent payments, and covered utilities, and not more than 25% of the forgiven amount may be for non-payroll costs.
- During the period beginning on February 15, 2020 and ending on December 31, 2020, the Applicant has not and will not receive another loan under the Paycheck Protection Program.
- I further certify that the information provided in this application and the information provided in all supporting documents and forms is true and accurate in all material respects. I understand that knowingly making a false statement to obtain a guaranteed loan from SBA is punishable under the law, including under 18 USC 1001 and 3571 by imprisonment of not more than five years and/or a fine of up to \$250,000; under 15 USC 645 by imprisonment of not more than two years and/or a fine of not more than \$5,000; and, if submitted to a federally insured institution, under 18 USC 1014 by imprisonment of not more than thirty years and/or a fine of not more than \$1,000,000.
- I acknowledge that the lender will confirm the eligible loan amount using required documents submitted. I understand, acknowledge and agree that the Lender can share any tax information that I have provided with SBA's authorized representatives, including authorized representatives of the SBA Office of Inspector General, for the purpose of compliance with SBA Loan Program Requirements and all SBA reviews; and

WHEREAS, on April 23, 2020 the SBA provided, and has subsequently amended, a document titled "Paycheck Protection Program Loans Frequently Asked Questions (FAQs)" (the "Guidance") regarding whether "businesses owned by large companies with adequate sources of liquidity to support the business's ongoing operations qualify for a PPP loan;" and

WHEREAS, the Guidance advises that "all borrowers must assess their economic need for a PPP loan under the standard established by the CARES Act and the PPP regulations at the time of the loan application" and "[a]lthough the CARES Act suspends the ordinary requirement that borrowers must be unable to obtain credit elsewhere (as defined in section 3(h) of the Small Business Act), borrowers still must certify in good faith that their PPP loan request is necessary"; and



WHEREAS, the Guidance advises that applicants pay particular attention to the certification in the PPP loan application regarding "current economic uncertainty" as follows:

• Specifically, before submitting a PPP application, all borrowers should review carefully the required certification that "[c]urrent economic uncertainty makes this loan request necessary to support the ongoing operations of the Applicant." Borrowers must make this certification in good faith, taking into account their current business activity and their ability to access other sources of liquidity sufficient to support their ongoing operations in a manner that is not significantly detrimental to the business.

WHEREAS, SBA has amended the Guidance to explicitly state:

• SBA, in consultation with the Department of the Treasury, has determined that the following safe harbor will apply to SBA's review of PPP loans with respect to this issue: Any borrower that, together with its affiliates,20 received PPP loans with an original principal amount of less than \$2 million will be deemed to have made the required certification concerning the necessity of the loan request in good faith; and

WHEREAS, Blue Oak meets the requirement that "[c]urrent economic uncertainty makes this loan request necessary to support the ongoing operations of the Applicant" because it faces substantial financial risk due to COVID-19, including but not limited to:

- Preparation for cash deferrals in state funding. The Fiscal Crisis and Management Assistance Team ("FCMAT") is projecting that, during the COVID-19 pandemic, the State is likely, starting in June 2020, to implement cash deferrals as it did in the last recession. For Blue Oak, \$1.3 million of its LCFF revenue comes from state aid. The average Blue Oak monthly state aid payment next year is currently forecasted at \$108,974. A three-month deferral of this cash payment would create a \$326,922 cash shortfall.
- Future state apportionment. FCMAT is projecting likely declines in LCFF state revenue of approximately 5%, possibly up to 10%. At this time, FCMAT believes the best-case scenario would be the 2020-21 COLA to be in the -2% range with a -10% COLA possible. Because 75% of Blue Oak's 2019-20 forecasted revenue is from LCFF, a 10% decline in LCFF rates would reduce Blue Oak's revenue by 7.6% in 2020-21.



- The Charter Schools Development Center is forecasting these cuts may be as high as 20%.
- Additional expense to facilitate distance learning.
- Blue Oak relies on fundraised dollars to provide specialty programs. Due to the school closure resulting from COVID-19, Blue Oak faces significant revenue shortfalls in the areas of fundraising totaling approximately \$50,000.
- If the state defers June apportionment, Blue Oak has no other source of working capital. The amount of the projected deferral of the June apportionment is \$202,745, which will impact cash flow, and Blue Oak' ability to cover payroll, rent, and utilities.
- Given the increasing likelihood of a severe, multi-year deep recession or depression with uncertain future state funding and enrollment, it is *highly unlikely* that any private lender is going to provide additional loans that are of sufficient size to support ongoing operations.
- Blue Oak's only option to capital has been, and will continue to be, a receivables sale ("factoring loans"). During the last recession, factoring loans made available to charter schools, but they were at fees that were large enough to be significantly detrimental to their borrowers' businesses. As the recession deepens, and lending risks increase, these very high rates are likely to increase. If such a situation were to occur Blue Oak would need to keep buying new factored loans on future state revenue as current state revenue is used to pay off previous factored loans, driving Blue Oak deeper and deeper into the red to pay the fees that apply to each loan. This inevitably has a significantly detrimental effect on the Blue Oak's educational operations.;
- Unlike school districts, Blue Oak does not have access to county treasurer Tax Revenue Anticipation Notes, at very low interest rates, or the authorization to prose a parcel tax to increase revenue.
- Unlike district schools which, when they face bankruptcy, are kept open by state and county resources, if Blue Oak faces insolvency, it goes out of business.

WHEREAS, Blue Oak has worked tirelessly throughout the COVID-19 crisis to conduct a detailed cash flow projection for the next several months and into the 2020-21 school year that validates the assertions made above and specifically the borrowing need given the rapid decline in non-state revenues in 2019-20; and

WHEREAS, Blue Oak was in operation on February 15, 2020 and had employees for whom it paid salaries and payroll taxes or paid independent contractors, as reported on Form(s) 1099-MISC; and



WHEREAS, the Charter Council has determined in good faith that the current economic uncertainty makes the federal Paycheck Protection Program loan necessary to support the ongoing operations of Blue Oak; and

WHEREAS, the funds will be used to retain workers and maintain payroll or make mortgage interest payments, lease payments, and utility payments as specified under the Paycheck Protection Program Rule; and

WHEREAS, Blue Oak has already or will provide to Golden Valley Bank documentation verifying the number of full-time equivalent employees on Blue Oak's payroll as well as the dollar amounts of payroll costs, covered mortgage interest payments, covered rent payments, and covered utilities for the eight-week period following this loan; and

WHEREAS, Blue Oak understands that loan forgiveness is expected to be provided for the sum of documented payroll costs, covered mortgage interest payments, covered rent payments, and covered utilities, and not more than 25% of the forgiven amount may be for non-payroll costs; and

WHEREAS, Blue Oak understands that during the period beginning on February 15, 2020 and ending on December 31, 2020, it has not and will not receive another loan under the Paycheck Protection Program; and

WHEREAS, Blue Oak staff has certified that the information provided in its application and the information provided in all supporting documents and forms is true and accurate in all material respects; and

WHEREAS, Blue Oak has taken into account its current business activity and its ability to access other sources of liquidity sufficient to support our ongoing operations in a manner that is not significantly detrimental to the business; now, therefore, be it

Resolved by the Charter Council of Blue Oak Charter School, Incorporated, That Blue Oak Charter School, Incorporated meets all requirements of the PPP certifications; and be it further

Resolved by the Charter Council of Blue Oak Charter School, Incorporated, That Blue Oak Charter School, Incorporated has been properly awarded \$529,919.65 in the PPP loan; and be it further



Resolved by the Charter Council of Blue Oak Charter School, Incorporated, That the funds awarded through the PPP loan are hereby authorized to be used in a manner consistent with the terms of the Paycheck Protection Program Rules; and be it further

Resolved by the Charter Council of Blue Oak Charter School, Incorporated, That the Executive Director of Blue Oak Charter School, Incorporated is hereby instructed to further review guidance relating to the PPP as it is released by the SBA and is hereby authorized to take appropriate steps, including the return of the funds, if changes to the Guidelines cause Blue Oak Charter School, Incorporated to no longer meet the program requirements.

IN WITNESS WHEREOF, the Charter Council has adopted the above resolution by the following vote at a regular Board meeting this day of May 19, 2020.

AYES: 6 – Monica McDaniel, Chelsea Parker, Trisha Atehortua, Laura Swanson, Vicki Wonacott, and Laurel Hill-Ward.

NOS: 0

**ABSTENTIONS: 0** 

By:

Trisha Atehortua, Secretary Blue Oak Charter School, Incorporated

# 2020/2021 Proposed Budget

Multi-Year Forecast



	2019-20	2020-21	2021-22	2022-23
	Prior Year	Budget	Forecast	Forecast
ssumptions				
LCFF COLA	n/a	-7.92%	0.00%	0.00%
Non-LCFF Revenue COLA	n/a	n/a	0.00%	0.00%
Expense COLA	n/a	2.00%	2.00%	2.00%
Enrollment	202.27	290.00	290.00	290.00
Average Daily Attendance	293.37	269.70	269.70	269.70
venues				
State Aid - Revenue Limit				
8011 LCFF State Aid	\$ 1,638,443	\$ 1,307,688	\$ 1,309,191	\$ 1,307,284
8012 Education Protection Account	361,990	332,784	332,784	332,784
8019 State Aid - Prior Year	(51,468)	-	-	-
8096 In Lieu of Property Taxes	677,635	622,961	622,961	622,961
	2,626,600	2,263,433	2,264,936	2,263,029
Federal Revenue				
8181 Special Education - Entitlement	47,912	38,500	36,250	36,250
8290 Title I, Part A - Basic Low Income	77,683	77,683	77,683	77,683
8291 Title II, Part A - Teacher Quality	11,449	11,449	11,449	11,449
8296 Other Federal Revenue	39,348	73,974	10,000	10,000
	176,392	201,606	135,382	135,382
Other State Revenue				
8545 School Facilities (SB740)	328,107	287,392	287,392	287,392
8550 Mandated Cost	5,697	4,946	4,547	4,547
8560 State Lottery	60,728	55,828	55,828	55,828
8598 Prior Year Revenue	3,168	-	-	-
8599 Other State Revenue	125,477	16,000	16,000	16,000
	523,176	364,166	363,767	363,767
Other Local Revenue				
8689 Other Fees and Contracts	1,112	-	-	-
8699 School Fundraising	48,542	46,000	46,000	46,000
8792 Transfers of Apportionments	150,632	177,843	164,378	159,706
8980 Contributions, Unrestricted	20,999	-		
	221,285	223,843	210,378	205,706
tal Revenue	\$ 3,547,453	\$ 3,053,049	\$ 2,974,463	\$ 2,967,884
penses Certificated Salaries				
1100 Teachers' Salaries	1,126,633	1,077,681	1,099,234	1,121,219
1170 Teachers' Substitute Hours	14,998	32,330	32,977	33,637
1175 Teachers' Extra Duty/Stipends	32,100	8,400	8,568	8,739
1200 Pupil Support Salaries	22,452	40,700	41,514	42,345
1300 Administrators' Salaries	180,151	169,388	172,776	176,231
1900 Other Certificated Salaries	17,665	105,500	1/2,//0	170,251
1900 Other Certificated Salaries	1,393,999	1,328,499	1,355,069	1,382,171
Classified Salaries	1,353,555	1,520,455	1,353,003	1,502,171
2100 Instructional Salaries	111,449	99,707	101,701	103,735
2200 Support Salaries	11,359	-		
2300 Classified Administrators' Salaries	27,096		_	-
2400 Clerical and Office Staff Salaries	125,235	143,848	146,725	149,660
2900 Other Classified Salaries	186,069	97,909	99,868	143,000
2900 Other Classified Salaries	461,208	341,465	348,294	355,260
Benefits	401,200	341,403	546,254	555,200
3101 STRS	218,908	214,553	217,082	250,173
3202 PERS	107,812	70,683		
			79,550 21 594	90,591
3301 OASDI	35,740	21,171	21,594	22,026
3311 Medicare	25,712	24,214	24,699	25,193
3401 Health and Welfare	206,621	108,000	110,160	112,363
3501 State Unemployment	3,201	2,010	2,011	2,012
2001 Markers! Comment	46 000	40		
3601 Workers' Compensation	16,828	16,700	17,034	17,374
3601 Workers' Compensation 3901 Other Benefits	16,828 374 615,196	16,700 - 457,331	17,034  472,130	17,374 

Multi-Year Forecast



		2019-20	2020-21	2021-22	2022-2
		Prior Year	Budget	Forecast	Foreca
Books ar	d Supplies		8		
	Textbooks and Core Curricula	19,797	18,200	18,564	18
4200	Books and Other Materials	7,673	7,100	7,242	7
4302	School Supplies	48,888	44,900	45,798	46
	Software	844	800	816	
	Office Expense	13,882	12,800	13,056	13
	School Fundraising	3,488	3,200	3,264	-
	Noncapitalized Equipment	560	500	510	-
		95,132	87,500	89,250	91
Subagree	ement Services		,		
	Special Education	33,380	103,120	105,182	107
	Security	1,654	1,500	1,530	1
	Other Educational Consultants	550	500	510	-
5100		35,584	105,120	107,222	109
Operatio	ns and Housekeeping		103,120	107,222	10.
	Auto and Travel	5,118	4,700	4,794	2
	Dues & Memberships	1,000	900	918	
	•		47,193		40
	Insurance	25,669		48,137	49
	Utilities	72,715	66,800	68,136	69
	Janitorial Services	13,200	12,100	12,342	12
	Communications	10,142	9,300	9,486	9
5901	Postage and Shipping	1,296	1,200	1,224	
		129,139	142,193	145,037	147
	, Repairs and Other Leases				
5601		583,279	586,404	586,404	586
	Additional Rent	231	200	204	
	Equipment Leases	17,388	16,000	16,320	16
	Other Leases	400	400	408	
5610	Repairs and Maintenance	3,425	3,100	3,162	3
		604,723	606,104	606,498	606
	onal/Consulting Services				
5801		11,855	10,900	11,118	1:
	Audit & Taxes	6,002	5,500	5,610	!
5803	-	12,000	11,000	11,220	1:
	Professional Development	7,000	6,400	6,528	
	General Consulting	39,564	25,347	25,854	2
5806	Special Activities/Field Trips	14,529	13,400	13,668	13
5807	Bank Charges	55	-	-	
5808	Printing	445	400	408	
5809	Other taxes and fees	5,300	4,900	4,998	!
5810	Payroll Service Fee	4,877	4,500	4,590	
5811	Management Fee	70,903	61,061	59,489	59
5812	District Oversight Fee	26,266	22,634	22,649	22
5815	Public Relations/Recruitment	5,000	4,600	4,692	4
		203,796	170,642	170,825	172
Deprecia	tion				
6900	Depreciation Expense	11,846	19,426	19,426	-
		11,846	19,426	19,426	1
Interest					
7438	Interest Expense	8,106	4,613	1,341	
		8,106	4,613	1,341	
Total Exper	1505				\$ 2.200
Total Exper		\$ 3,558,730	\$ 3,262,894	<u>· · · ·</u>	\$ 3,386
Surplus (De	τι <b>ειτ</b> )	\$ (11,276)	\$ (209,845)	\$ (340,630)	\$ (418
	Fund Balance, Beginning of Year	\$ 528,055	\$ 516,779	\$ 306,934	\$ (33
	Fund Balance, End of Year	\$ 516,779	\$ 306,934	\$ (33,696)	\$ (452
			9.4%		

Multi-Year Forecast



viscu 0/00/2020				
	2019-20	2020-21	2021-22	2022-23
	Prior Year	Budget	Forecast	Forecast
Cash Flow Adjustments				
Surplus (Deficit)	(11,276)	(209,845)	(340,630)	(418,586)
Cash Flows From Operating Activities				
Depreciation/Amortization	11,846	19,426	19,426	1,619
Public Funding Receivables	4,401	(138,946)	162,854	592
Grants and Contributions Rec.	259,879	-	-	-
Prepaid Expenses	6,872	-	-	-
Accounts Payable	(93,151)	(3,178)	(1,267)	(2)
Accrued Expenses	(64,668)	-	-	-
Summer Holdback	1,330	-	-	-
Cash Flows From Investing Activities				
Purchases of Prop. And Equip.	(50,185)	-	-	-
Cash Flows From Financing Activities				
Proceeds from Factoring	350,000	-	-	-
Payments on Factoring	(504,176)	-	-	-
Proceeds(Payments) on Debt	529,920	(235,621)	(296,718)	-
Total Change in Cash	440,792	(568,164)	(456,335)	(416,376)
Cash, Beginning of Year	105,648	546,439	(21,725)	(478,060)
Cash, End of Year	\$ 546,440	\$ (21,725)	\$ (478,060)	\$ (894,437)

# 2020/2021 Proposed Budget with PPP Loan

Multi-Year Forecast



	2019-20	2020-21	2021-22	2022-23
	Prior Year	Budget	Forecast	Forecast
sumptions				
LCFF COLA	n/a	-7.92%	0.00%	0.00%
Non-LCFF Revenue COLA	n/a	n/a	0.00%	0.00%
Expense COLA	n/a	2.00%	2.00%	2.00%
Enrollment	202.27	290.00	290.00	290.00
Average Daily Attendance	293.37	269.70	269.70	269.70
venues				
State Aid - Revenue Limit				
8011 LCFF State Aid	\$ 1,638,443	\$ 1,307,688	\$ 1,309,191	\$ 1,307,284
8012 Education Protection Account	361,990	332,784	332,784	332,784
8019 State Aid - Prior Year	(51,468)	-	-	-
8096 In Lieu of Property Taxes	677,635	622,961	622,961	622,961
	2,626,600	2,263,433	2,264,936	2,263,029
Federal Revenue				
8181 Special Education - Entitlement	47,912	38,500	36,250	36,250
8290 Title I, Part A - Basic Low Income	77,683	77,683	77,683	77,683
8291 Title II, Part A - Teacher Quality	11,449	11,449	11,449	11,449
8296 Other Federal Revenue	39,348	529,705	10,000	10,000
	176,392	657,337	135,382	135,382
Other State Revenue				
8545 School Facilities (SB740)	328,107	287,392	287,392	287,392
8550 Mandated Cost	5,697	4,946	4,547	4,547
8560 State Lottery	60,728	55,828	55,828	55,828
8598 Prior Year Revenue	3,168	-	-	-
8599 Other State Revenue	125,477	16,000	16,000	16,000
Other Level Devenue	523,176	364,166	363,767	363,767
Other Local Revenue 8689 Other Fees and Contracts	1 113			
	1,112	46.000	46.000	46.000
8699 School Fundraising	48,542	46,000	46,000	46,000
8792 Transfers of Apportionments	150,632	177,843	164,378	159,706
8980 Contributions, Unrestricted	20,999 221,285	223,843	210,378	205,706
	221,205	223,043	210,578	203,700
tal Revenue	\$ 3,547,453	\$ 3,508,780	\$ 2,974,463	\$ 2,967,884
penses				
Certificated Salaries				
1100 Teachers' Salaries	1,126,633	1,077,681	1,099,234	1,121,219
1170 Teachers' Substitute Hours	14,998	32,330	32,977	33,637
1175 Teachers' Extra Duty/Stipends	32,100	8,400	8,568	8,739
1200 Pupil Support Salaries	22,452	40,700	41,514	42,345
1300 Administrators' Salaries	180,151	169,388	172,776	176,231
1900 Other Certificated Salaries	17,665	-	-	-
			1,355,069	1,382,171
	1,393,999	1,328,499	1,333,005	
Classified Salaries	1,393,999	1,328,499	1,333,005	
Classified Salaries 2100 Instructional Salaries	1,393,999 111,449	1,328,499 99,707	1,333,003	103,735
				103,735
2100 Instructional Salaries	111,449			103,735 - -
2100 Instructional Salaries 2200 Support Salaries	111,449 11,359			-
<ul><li>2100 Instructional Salaries</li><li>2200 Support Salaries</li><li>2300 Classified Administrators' Salaries</li></ul>	111,449 11,359 27,096	99,707 - -	101,701	- - 149,660
<ul><li>2100 Instructional Salaries</li><li>2200 Support Salaries</li><li>2300 Classified Administrators' Salaries</li><li>2400 Clerical and Office Staff Salaries</li></ul>	111,449 11,359 27,096 125,235	99,707 - - 143,848	101,701 - - 146,725	103,735 - - 149,660 101,865 355,260
<ul><li>2100 Instructional Salaries</li><li>2200 Support Salaries</li><li>2300 Classified Administrators' Salaries</li><li>2400 Clerical and Office Staff Salaries</li></ul>	111,449 11,359 27,096 125,235 186,069	99,707 - - 143,848 97,909	101,701 - 146,725 99,868	- - 149,660 101,865
<ul> <li>2100 Instructional Salaries</li> <li>2200 Support Salaries</li> <li>2300 Classified Administrators' Salaries</li> <li>2400 Clerical and Office Staff Salaries</li> <li>2900 Other Classified Salaries</li> </ul>	111,449 11,359 27,096 125,235 186,069	99,707 - - 143,848 97,909	101,701 - 146,725 99,868	- 149,660 101,865 355,260
<ul> <li>2100 Instructional Salaries</li> <li>2000 Support Salaries</li> <li>2300 Classified Administrators' Salaries</li> <li>2400 Clerical and Office Staff Salaries</li> <li>2900 Other Classified Salaries</li> </ul> Benefits	111,449 11,359 27,096 125,235 186,069 461,208	99,707 - 143,848 97,909 341,465	101,701 - - 146,725 99,868 348,294	- 149,660 101,865 355,260 250,173
<ul> <li>2100 Instructional Salaries</li> <li>2000 Support Salaries</li> <li>2300 Classified Administrators' Salaries</li> <li>2400 Clerical and Office Staff Salaries</li> <li>2900 Other Classified Salaries</li> </ul> Benefits 3101 STRS	111,449 11,359 27,096 125,235 186,069 461,208 218,908	99,707 - 143,848 97,909 341,465 214,553	101,701 - - 146,725 99,868 348,294 217,082	- 149,660 101,865 355,260 250,173 90,591
<ul> <li>2100 Instructional Salaries</li> <li>2200 Support Salaries</li> <li>2300 Classified Administrators' Salaries</li> <li>2400 Clerical and Office Staff Salaries</li> <li>2900 Other Classified Salaries</li> </ul> Benefits 3101 STRS 3202 PERS	111,449 11,359 27,096 125,235 186,069 461,208 218,908 107,812	99,707 - - 143,848 97,909 341,465 214,553 70,683	101,701 - - 146,725 99,868 348,294 217,082 79,550	- 149,660 101,865 355,260 250,173 90,591 22,026
<ul> <li>2100 Instructional Salaries</li> <li>2200 Support Salaries</li> <li>2300 Classified Administrators' Salaries</li> <li>2400 Clerical and Office Staff Salaries</li> <li>2900 Other Classified Salaries</li> </ul> Benefits 3101 STRS 3202 PERS 3301 OASDI	111,449 11,359 27,096 125,235 186,069 461,208 218,908 107,812 35,740	99,707 - - 143,848 97,909 341,465 214,553 70,683 21,171	101,701 - - 146,725 99,868 348,294 217,082 79,550 21,594	- 149,660 101,865 355,260 250,173 90,591 22,026 25,193
<ul> <li>2100 Instructional Salaries</li> <li>2200 Support Salaries</li> <li>2300 Classified Administrators' Salaries</li> <li>2400 Clerical and Office Staff Salaries</li> <li>2900 Other Classified Salaries</li> </ul> Benefits <ul> <li>3101 STRS</li> <li>3202 PERS</li> <li>3301 OASDI</li> <li>3311 Medicare</li> </ul>	111,449 11,359 27,096 125,235 186,069 461,208 218,908 107,812 35,740 25,712	99,707 - - 143,848 97,909 341,465 214,553 70,683 21,171 24,214	101,701 - - 146,725 99,868 348,294 217,082 79,550 21,594 24,699	- 149,660 101,865 355,260 250,173 90,591 22,026 25,193 112,363
<ul> <li>2100 Instructional Salaries</li> <li>2200 Support Salaries</li> <li>2300 Classified Administrators' Salaries</li> <li>2400 Clerical and Office Staff Salaries</li> <li>2900 Other Classified Salaries</li> </ul> Benefits <ul> <li>3101 STRS</li> <li>3202 PERS</li> <li>3301 OASDI</li> <li>3311 Medicare</li> <li>3401 Health and Welfare</li> </ul>	111,449 11,359 27,096 125,235 186,069 461,208 218,908 107,812 35,740 25,712 206,621	99,707 - - 143,848 97,909 341,465 214,553 70,683 21,171 24,214 108,000	101,701 - - 146,725 99,868 348,294 217,082 79,550 21,594 24,699 110,160	- 149,660 101,865 355,260 250,173 90,591 22,026 25,193 112,363 2,012
<ul> <li>2100 Instructional Salaries</li> <li>2200 Support Salaries</li> <li>2300 Classified Administrators' Salaries</li> <li>2400 Clerical and Office Staff Salaries</li> <li>2400 Other Classified Salaries</li> </ul> Benefits 3101 STRS <ul> <li>3202 PERS</li> <li>3301 OASDI</li> <li>3311 Medicare</li> <li>3401 Health and Welfare</li> <li>3501 State Unemployment</li> </ul>	111,449 11,359 27,096 125,235 186,069 461,208 218,908 107,812 35,740 25,712 206,621 3,201	99,707 - - 143,848 97,909 341,465 214,553 70,683 21,171 24,214 108,000 2,010	101,701 - 146,725 99,868 348,294 217,082 79,550 21,594 24,699 110,160 2,011	- - 149,660 101,865

Multi-Year Forecast



ised 6/08/2020	)				
		2019-20	2020-21	2021-22	2022-23
		Prior Year	Budget	Forecast	Forecast
Books and S					
	tbooks and Core Curricula	19,797	18,200	18,564	18,935
	oks and Other Materials	7,673	7,100	7,242	7,387
	nool Supplies	48,888	44,900	45,798	46,714
4305 Sof	ftware	844	800	816	832
4310 Off	ice Expense	13,882	12,800	13,056	13,317
4312 Sch	nool Fundraising	3,488	3,200	3,264	3,329
4400 No	ncapitalized Equipment	560	500	510	520
		95,132	87,500	89,250	91,035
Subagreeme	ent Services				
5102 Spe	ecial Education	33,380	103,120	105,182	107,286
5105 Sec	curity	1,654	1,500	1,530	1,561
5106 Otl	ner Educational Consultants	550	500	510	520
		35,584	105,120	107,222	109,367
Operations	and Housekeeping				
5201 Au	to and Travel	5,118	4,700	4,794	4,890
5300 Du	es & Memberships	1,000	900	918	936
5400 Ins	urance	25,669	47,193	48,137	49,100
5501 Uti	lities	72,715	66,800	68,136	69,499
5502 Jar	itorial Services	13,200	12,100	12,342	12,589
5900 Co	mmunications	10,142	9,300	9,486	9,676
5901 Po:	stage and Shipping	1,296	1,200	1,224	1,248
		129,139	142,193	145,037	147,938
Facilities, Re	pairs and Other Leases				
5601 Re	nt	583,279	586,404	586,404	586,404
5602 Ad	ditional Rent	231	200	204	208
5603 Ea	uipment Leases	17,388	16,000	16,320	16,646
	ner Leases	400	400	408	416
	pairs and Maintenance	3,425	3,100	3,162	3,225
5010 110		604,723	606,104	606,498	606,900
Professional	/Consulting Services	001,720	000,101		
5801 IT	y consulting services	11,855	10,900	11,118	11,340
	dit & Taxes	6,002	5,500	5,610	5,722
5802 Au		12,000	11,000	11,220	11,444
	-	7,000	6,400		
	ofessional Development			6,528	6,659
	neral Consulting	39,564	25,347	25,854	26,371
	ecial Activities/Field Trips	14,529	13,400	13,668	13,941
	nk Charges	55	-	-	-
5808 Pri	-	445	400	408	416
	ner taxes and fees	5,300	4,900	4,998	5,098
	yroll Service Fee	4,877	4,500	4,590	4,682
	anagement Fee	70,903	70,176	59,489	59,358
	trict Oversight Fee	26,266	22,634	22,649	22,630
5815 Pu	blic Relations/Recruitment	5,000	4,600	4,692	4,786
		203,796	179,757	170,825	172,448
Depreciation					
6900 De	preciation Expense	11,846	19,426	19,426	1,619
		11,846	19,426	19,426	1,619
Interest					
7438 Int	erest Expense	8,106	2,542	176	
		8,106	2,542	176	
otal Expenses		\$ 3,558,730	\$ 3,269,937	\$ 3,313,928	\$ 3,386,469
urplus (Defici		\$ (11,276)	\$ 238,842	\$ (339,464)	\$ (418,586)
	nd Balance, Beginning of Year	\$ 528,055	\$ 516,779	\$ 755,621	\$ 416,157
Fu	nd Balance, End of Year	\$ 516,779	\$ 755,621	\$ 416,157	\$ (2,429)
		14.5%	23.1%	12.6%	-0.1%

Multi-Year Forecast



viscu 0/00/2020				
	2019-20	2020-21	2021-22	2022-23
	Prior Year	Budget	Forecast	Forecast
Cash Flow Adjustments				
Surplus (Deficit)	(11,276)	238,842	(339,464)	(418,586)
Cash Flows From Operating Activities				
Depreciation/Amortization	11,846	19,426	19,426	1,619
Public Funding Receivables	4,401	(138,946)	165,004	592
Grants and Contributions Rec.	259,879	-	-	-
Prepaid Expenses	6,872	-	-	-
Accounts Payable	(93,151)	(3,178)	(1,267)	(2)
Accrued Expenses	(64,668)	-	-	-
Summer Holdback	1,330	-	-	-
Cash Flows From Investing Activities				
Purchases of Prop. And Equip.	(50,185)	-	-	-
Cash Flows From Financing Activities				
Proceeds from Factoring	350,000	-	-	-
Payments on Factoring	(504,176)	-	-	-
Proceeds(Payments) on Debt	529,920	(489,648)	(42,712)	-
Total Change in Cash	440,792	(373,504)	(199,013)	(416,376)
Cash, Beginning of Year	105,648	546,439	172,935	(26,078)
Cash, End of Year	\$ 546,440	\$ 172,935	\$ (26,078)	\$ (442,454)

## 2020/2021 Proposed Budget with 2.31% COLA

Multi-Year Forecast



	2019-20	2020-21	2021-22	2022-23
	Prior Year	Budget	Forecast	Forecast
sumptions	,			
LCFF COLA Non-LCFF Revenue COLA	n/a	2.31%	0.00% 0.00%	0.00% 0.00%
Expense COLA	n/a	n/a 2.00%	2.00%	2.00%
Enrollment	n/a	290.00	290.00	290.00
Average Daily Attendance	293.37	269.70	269.70	269.70
venues				
State Aid - Revenue Limit				
8011 LCFF State Aid	\$ 1,638,443	\$ 1,559,218	\$ 1,560,902	\$ 1,558,783
8012 Education Protection Account	361,990	332,784	332,784	332,784
8019 State Aid - Prior Year	(51,468)	-	-	-
8096 In Lieu of Property Taxes	677,635	622,961	622,961	622,961
	2,626,600	2,514,963	2,516,647	2,514,527
Federal Revenue				
8181 Special Education - Entitlement	47,912	38,500	36,250	36,250
8290 Title I, Part A - Basic Low Income	77,683	77,683	77,683	77,683
8291 Title II, Part A - Teacher Quality	11,449	11,449	11,449	11,449
8296 Other Federal Revenue	39,348	73,974	10,000	10,000
	176,392	201,606	135,382	135,382
Other State Revenue				
8545 School Facilities (SB740)	328,107	287,392	287,392	287,392
8550 Mandated Cost	5,697	4,946	4,547	4,547
8560 State Lottery	60,728	55,828	55,828	55,828
8598 Prior Year Revenue	3,168	-	-	-
8599 Other State Revenue	125,477	16,000	16,000	16,000
Other Local Bevenue	523,176	364,166	363,767	363,767
Other Local Revenue 8689 Other Fees and Contracts	1 112			
8699 School Fundraising	1,112 48,542	46,000	46,000	46,000
8792 Transfers of Apportionments	150,632	177,843	164,378	159,706
8980 Contributions, Unrestricted	20,999	-		
bbb contributions, on estimated	221,285	223,843	210,378	205,706
tal Revenue	\$ 3,547,453	\$ 3,304,579	\$ 3,226,174	\$ 3,219,382
penses				
Certificated Salaries				
1100 Teachers' Salaries	1,126,633	1,077,681	1,077,681	1,077,681
1170 Teachers' Substitute Hours	14,998	32,330	32,330	32,330
1175 Teachers' Extra Duty/Stipends	32,100	8,400	8,400	8,400
				40,700
1200 Pupil Support Salaries	22,452	40,700	40,700	
1200 Pupil Support Salaries 1300 Administrators' Salaries	22,452 180,151	40,700 169,388	40,700 169,388	
1300 Administrators' Salaries	180,151			169,388 
1300 Administrators' Salaries	180,151 17,665	169,388 	169,388 -	169,388
<ul><li>1300 Administrators' Salaries</li><li>1900 Other Certificated Salaries</li><li>Classified Salaries</li><li>2100 Instructional Salaries</li></ul>	180,151 17,665 1,393,999 111,449	169,388 -	169,388 -	169,388
<ul> <li>1300 Administrators' Salaries</li> <li>1900 Other Certificated Salaries</li> <li>Classified Salaries</li> <li>2100 Instructional Salaries</li> <li>2200 Support Salaries</li> </ul>	180,151 17,665 1,393,999 111,449 11,359	169,388 	169,388  1,328,499	169,388  1,328,499
<ul> <li>1300 Administrators' Salaries</li> <li>1900 Other Certificated Salaries</li> <li>Classified Salaries</li> <li>2100 Instructional Salaries</li> <li>2200 Support Salaries</li> <li>2300 Classified Administrators' Salaries</li> </ul>	180,151 17,665 1,393,999 111,449 11,359 27,096	169,388 - 1,328,499 99,707 - -	169,388 	169,388  1,328,499 99,707 
<ul> <li>1300 Administrators' Salaries</li> <li>1900 Other Certificated Salaries</li> <li>Classified Salaries</li> <li>2100 Instructional Salaries</li> <li>2200 Support Salaries</li> <li>2300 Classified Administrators' Salaries</li> <li>2400 Clerical and Office Staff Salaries</li> </ul>	180,151 17,665 1,393,999 111,449 11,359 27,096 125,235	169,388 - 1,328,499 99,707 - - 143,848	169,388 	169,388 
<ul> <li>1300 Administrators' Salaries</li> <li>1900 Other Certificated Salaries</li> <li>Classified Salaries</li> <li>2100 Instructional Salaries</li> <li>2200 Support Salaries</li> <li>2300 Classified Administrators' Salaries</li> </ul>	180,151 17,665 1,393,999 111,449 11,359 27,096 125,235 186,069	169,388 - 1,328,499 99,707 - - 143,848 97,909	169,388 	169,388 
<ul> <li>1300 Administrators' Salaries</li> <li>1900 Other Certificated Salaries</li> <li>Classified Salaries</li> <li>2100 Instructional Salaries</li> <li>2200 Support Salaries</li> <li>2300 Classified Administrators' Salaries</li> <li>2400 Clerical and Office Staff Salaries</li> <li>2900 Other Classified Salaries</li> </ul>	180,151 17,665 1,393,999 111,449 11,359 27,096 125,235	169,388 - 1,328,499 99,707 - - 143,848	169,388 	169,388 
<ul> <li>1300 Administrators' Salaries</li> <li>1900 Other Certificated Salaries</li> <li>Classified Salaries</li> <li>2100 Instructional Salaries</li> <li>2200 Support Salaries</li> <li>2300 Classified Administrators' Salaries</li> <li>2400 Clerical and Office Staff Salaries</li> <li>2900 Other Classified Salaries</li> </ul> Benefits	180,151 17,665 1,393,999 111,449 11,359 27,096 125,235 186,069 461,208	169,388 - 1,328,499 99,707 - 143,848 97,909 341,465	169,388 	169,388 
<ul> <li>1300 Administrators' Salaries</li> <li>1900 Other Certificated Salaries</li> <li>Classified Salaries</li> <li>2100 Instructional Salaries</li> <li>2200 Support Salaries</li> <li>2300 Classified Administrators' Salaries</li> <li>2400 Clerical and Office Staff Salaries</li> <li>2900 Other Classified Salaries</li> </ul> Benefits 3101 STRS	180,151 17,665 1,393,999 111,449 11,359 27,096 125,235 186,069 461,208 218,908	169,388 - 1,328,499 99,707 - 143,848 97,909 341,465 214,553	169,388 	169,388 
<ul> <li>1300 Administrators' Salaries</li> <li>1900 Other Certificated Salaries</li> <li>Classified Salaries</li> <li>2100 Instructional Salaries</li> <li>2200 Support Salaries</li> <li>2300 Classified Administrators' Salaries</li> <li>2400 Clerical and Office Staff Salaries</li> <li>2900 Other Classified Salaries</li> </ul> Benefits 3101 STRS 3202 PERS	180,151 17,665 1,393,999 111,449 11,359 27,096 125,235 186,069 461,208 218,908 107,812	169,388 - 1,328,499 99,707 - - 143,848 97,909 341,465 214,553 70,683	169,388 	169,388 1,328,499 99,707 - 143,848 97,909 341,465 240,458 87,074
<ul> <li>1300 Administrators' Salaries</li> <li>1900 Other Certificated Salaries</li> <li>Classified Salaries</li> <li>2100 Instructional Salaries</li> <li>2200 Support Salaries</li> <li>2300 Classified Administrators' Salaries</li> <li>2400 Clerical and Office Staff Salaries</li> <li>2900 Other Classified Salaries</li> </ul> Benefits 3101 STRS 3202 PERS 3301 OASDI	180,151 17,665 1,393,999 111,449 11,359 27,096 125,235 186,069 461,208 218,908 107,812 35,740	169,388 - 1,328,499 99,707 - - 143,848 97,909 341,465 214,553 70,683 21,171	169,388 	169,388 1,328,499 99,707 143,848 97,909 341,465 240,458 87,074 21,171
<ul> <li>1300 Administrators' Salaries</li> <li>1900 Other Certificated Salaries</li> <li>Classified Salaries</li> <li>2100 Instructional Salaries</li> <li>2200 Support Salaries</li> <li>2300 Classified Administrators' Salaries</li> <li>2400 Clerical and Office Staff Salaries</li> <li>2900 Other Classified Salaries</li> </ul> Benefits Banefits STRS <ul> <li>3202 PERS</li> <li>3301 OASDI</li> <li>3311 Medicare</li> </ul>	180,151 17,665 1,393,999 111,449 11,359 27,096 125,235 186,069 461,208 218,908 107,812 35,740 25,712	169,388 - 1,328,499 99,707 - - 143,848 97,909 341,465 214,553 70,683 21,171 24,214	169,388 	169,388 1,328,499 99,707 143,848 97,909 341,465 240,458 87,074 21,171 24,214
<ul> <li>1300 Administrators' Salaries</li> <li>1900 Other Certificated Salaries</li> <li>Classified Salaries</li> <li>2000 Instructional Salaries</li> <li>2000 Support Salaries</li> <li>2300 Classified Administrators' Salaries</li> <li>2400 Clerical and Office Staff Salaries</li> <li>2900 Other Classified Salaries</li> </ul> Benefits Banefits <ul> <li>PERS</li> <li>3301 OASDI</li> <li>3311 Medicare</li> <li>3401 Health and Welfare</li> </ul>	180,151 17,665 1,393,999 111,449 11,359 27,096 125,235 186,069 461,208 218,908 107,812 35,740 25,712 206,621	169,388 - 1,328,499 99,707 - - 143,848 97,909 341,465 214,553 70,683 21,171 24,214 108,000	169,388 	169,388 1,328,499 99,707 143,848 97,909 341,465 240,458 87,074 21,171 24,214 108,000
<ul> <li>1300 Administrators' Salaries</li> <li>1900 Other Certificated Salaries</li> <li>2100 Instructional Salaries</li> <li>2000 Support Salaries</li> <li>2300 Classified Administrators' Salaries</li> <li>2400 Clerical and Office Staff Salaries</li> <li>2900 Other Classified Salaries</li> </ul> Benefits Banage Staff Salaries Banage Staff Salaries Benefits Benefits Instructional Salaries Benefits	180,151 17,665 1,393,999 111,449 11,359 27,096 125,235 186,069 461,208 218,908 107,812 35,740 25,712 206,621 3,201	169,388 - 1,328,499 99,707 - - 143,848 97,909 341,465 214,553 70,683 21,171 24,214 108,000 2,010	169,388 	169,388 1,328,499 99,707 143,848 97,909 341,465 240,458 87,074 21,171 24,214 108,000 2,010
<ul> <li>1300 Administrators' Salaries</li> <li>1900 Other Certificated Salaries</li> <li>Classified Salaries</li> <li>2000 Instructional Salaries</li> <li>2000 Support Salaries</li> <li>2300 Classified Administrators' Salaries</li> <li>2400 Clerical and Office Staff Salaries</li> <li>2900 Other Classified Salaries</li> </ul> Benefits Banefits <ul> <li>PERS</li> <li>3301 OASDI</li> <li>3311 Medicare</li> <li>3401 Health and Welfare</li> </ul>	180,151 17,665 1,393,999 111,449 11,359 27,096 125,235 186,069 461,208 218,908 107,812 35,740 25,712 206,621	169,388 - 1,328,499 99,707 - - 143,848 97,909 341,465 214,553 70,683 21,171 24,214 108,000	169,388 	169,388 

Multi-Year Forecast



		2019-20	2020-21	2021-22	2022-23
		Prior Year	Budget	Forecast	Forecast
Books ar	nd Supplies	Thorreat	Duuget	rorecuse	Torcease
	Textbooks and Core Curricula	19,797	18,200	18,564	18,9
	Books and Other Materials	7,673	7,100	7,242	7,3
	School Supplies	48,888	44,900	45,798	46,7
	Software	844	800	816	, ٤
	Office Expense	13,882	12,800	13,056	13,3
	School Fundraising	3,488	3,200	3,264	3,3
	Noncapitalized Equipment	560	500	510	5
		95,132	87,500	89,250	91,0
Subagre	ement Services				
5102	Special Education	33,380	103,120	105,182	107,2
5105	Security	1,654	1,500	1,530	1,5
5106	Other Educational Consultants	550	500	510	5
		35,584	105,120	107,222	109,3
Operatio	ons and Housekeeping				
5201	Auto and Travel	5,118	4,700	4,794	4,8
5300	Dues & Memberships	1,000	900	918	9
5400	Insurance	25,669	47,193	48,137	49,1
5501	Utilities	72,715	66,800	68,136	69,4
5502	Janitorial Services	13,200	12,100	12,342	12,5
5900	Communications	10,142	9,300	9,486	9,6
5901	Postage and Shipping	1,296	1,200	1,224	1,2
		129,139	142,193	145,037	147,9
Facilities	, Repairs and Other Leases				
5601	Rent	583,279	586,404	586,404	586,4
5602	Additional Rent	231	200	204	2
5603	Equipment Leases	17,388	16,000	16,320	16,6
5604	Other Leases	400	400	408	4
5610	Repairs and Maintenance	3,425	3,100	3,162	3,2
		604,723	606,104	606,498	606,9
Professio	onal/Consulting Services				
5801	IT	11,855	10,900	11,118	11,3
5802	Audit & Taxes	6,002	5,500	5,610	5,7
5803	Legal	12,000	11,000	11,220	11,4
5804	Professional Development	7,000	6,400	6,528	6,6
5805	General Consulting	39,564	25,347	25,854	26,3
5806	Special Activities/Field Trips	14,529	13,400	13,668	13,9
	Bank Charges	55	-	-	
	Printing	445	400	408	2
	Other taxes and fees	5,300	4,900	4,998	5,0
	Payroll Service Fee	4,877	4,500	4,590	4,6
	Management Fee	70,903	66,092	64,523	64,3
	District Oversight Fee	26,266	25,150	25,166	25,1
5815	Public Relations/Recruitment	5,000	4,600	4,692	4,7
		203,796	178,188	178,376	179,9
Deprecia				_	
6900	Depreciation Expense	11,846	19,426	19,426	1,6
		11,846	19,426	19,426	1,6
Interest					
7438	Interest Expense	8,106	4,613	1,341	
		8,106	4,613	1,341	
Total Exper	ises	\$ 3,558,730	\$ 3,270,440	\$ 3,280,026	\$ 3,306,4
Surplus (De	ficit)	\$ (11,276)	\$ 34,139	\$ (53,853)	\$ (87,0
	Fund Balance, Beginning of Year	\$ 528,055	\$ 516,779	\$ 550,918	\$ 497,0
	Fund Balance, End of Year	\$ 516,779	\$ 550,918	\$ 497,065	\$ 410,0

Multi-Year Forecast



viscu 0/00/2020				
	2019-20	2020-21	2021-22	2022-23
	Prior Year	Budget	Forecast	Forecast
Cash Flow Adjustments				
Surplus (Deficit)	(11,276)	34,139	(53,853)	(87,060)
Cash Flows From Operating Activities				
Depreciation/Amortization	11,846	19,426	19,426	1,619
Public Funding Receivables	4,401	(406,804)	408,058	611
Grants and Contributions Rec.	259,879	-	-	-
Prepaid Expenses	6,872	-	-	-
Accounts Payable	(93,151)	(500)	(3,720)	(2)
Accrued Expenses	(64,668)	-	-	-
Summer Holdback	1,330	-	-	-
Cash Flows From Investing Activities				
Purchases of Prop. And Equip.	(50,185)	-	-	-
Cash Flows From Financing Activities				
Proceeds from Factoring	350,000	-	-	-
Payments on Factoring	(504,176)	-	-	-
Proceeds(Payments) on Debt	529,920	(235,621)	(296,718)	-
Total Change in Cash	440,792	(589,359)	73,194	(84,831)
Cash, Beginning of Year	105,648	546,439	(42,920)	30,274
Cash, End of Year	\$ 546,440	\$ (42,920)	\$ 30,274	\$ (54,557)